Legal PIERCE ATWOOD LLP	Total Amount \$32,863.08	<u>Tab</u> 1
Cost of Equity FINANCO INC.	\$21,300.00	2
Accounting Cost Study MANAGEMENT APPLICATIONS (MAC)	\$64,307.49	3
Marginal Cost Study MANAGEMENT APPLICATIONS (MAC)	\$77,050.00	3
Rate Design MANAGEMENT APPLICATIONS (MAC)	\$26,358.32	3
Total MAC	\$167,715.81	_ _
Rate Plan CONCENTRIC ENERGY ADVISORS	\$58,200.96	4
Printing RAM COMPANIES	\$7,068.52	5
Publishing UNION LEADER	\$518.70	6
<u>Misc.</u> CURRAN LOGISTICS LLC STEVEN E. PATNAUDE, LCR	\$99.57 \$242.10	7
Consultant NHPUC Consultant	TBD	8

TOTAL

\$288,008.74

	DATE OF			
CATEGORY	INVOICE	DESCRIPTION	AMOUNT	INVOICE REFERENCE
Legal				TAB 1
	Feb-13		\$2,550.00	1
	Mar-13		\$7,267.50	2
	Apr-13	PIERCE ATWOOD LLP	\$15,294.48	4
	May-13	PIERCE ATWOOD LLP	\$5,946.71	7
	Jun-13	PIERCE ATWOOD LLP	\$1,090.12	9
	Jul-13	PIERCE ATWOOD LLP	\$247.35	11
	Sep-13	PIERCE ATWOOD LLP	\$121.12	13
	Oct-13	PIERCE ATWOOD LLP	\$345.80	14
		TOTAL PIERCE ATWOOD LLP	\$32,8	363.08
Cost of Equity				TAB 2
	Feb-13	FINANCO INC.	\$6,575.00	1
	Mar-13	FINANCO INC.	\$10,925.00	2
	Aug-13	FINANCO INC.	\$3,800.00	2 3
		TOTAL FINANCO INC.	\$21,3	300.00
Accounting Co	st Study			TAB 3
2	Feb-13	MANAGEMENT APPLICATIONS (MAC)	\$925.00	1
	Mar-13	· · · · · · · · · · · · · · · · · · ·	\$12,837.50	3
	Apr-13	MANAGEMENT APPLICATIONS	\$11,962.50	6
	May-13		\$4,262.50	10
	Aug-13		\$1,350.00	13
	Sep-13		\$3,050.00	15

	DATE OF			
CATEGORY	INVOICE	DESCRIPTION	AMOUNT	INVOICE REFERENCE
	_			
	Oct-13	MANAGEMENT APPLICATIONS	\$7,225.00	17
	Nov-13	MANAGEMENT APPLICATIONS	\$14,094.99	21
	Dec-13	MANAGEMENT APPLICATIONS	\$675.00	25
	Jan-14	MANAGEMENT APPLICATIONS	\$2,962.50	27
	TBD	MANAGEMENT APPLICATIONS	\$4,962.50	29
		TOTAL MAC ACCOUNTING COST STUDY/RATE	DESIGN \$64,307.	49
Marginal Cost	Study			
-	Feb-13	MANAGEMENT APPLICATIONS (MAC)	\$1,125.00	1
	Mar-13	MANAGEMENT APPLICATIONS	\$3,750.00	4
	Apr-13	MANAGEMENT APPLICATIONS	\$16,937.50	8
	May-13	MANAGEMENT APPLICATIONS	\$4,325.00	12
	Sep-13	MANAGEMENT APPLICATIONS	\$17,750.00	18
	Oct-13	MANAGEMENT APPLICATIONS	\$20,500.00	22
	Nov-13	MANAGEMENT APPLICATIONS	\$8,375.00	25
	Jan-14	MANAGEMENT APPLICATIONS	\$3,762.50	28
	TBD	MANAGEMENT APPLICATIONS	\$525.00	30
		TOTAL MAC MARGINAL COST STUDY	\$77,050.	00
Rate Design				
	Feb-13	MANAGEMENT APPLICATIONS (MAC)	\$675.00	1
	Mar-13	MANAGEMENT APPLICATIONS	\$3,262.50	4
	Apr-13	MANAGEMENT APPLICATIONS	\$6,750.00	8
	May-13	MANAGEMENT APPLICATIONS	\$4,925.00	12

	DATE OF			
CATEGORY	INVOICE	DESCRIPTION	AMOUNT	INVOICE REFERENCE
	.			
	Aug-13		\$375.00	16
	Sep-13		\$937.50	18
	Oct-13		\$2,933.32	20
	TBD	MANAGEMENT APPLICATIONS	\$6,500.00	23
		TOTAL MAC RATE DESIGN	\$26,358.	32
Rate Plan				
	Mar-13	CONCENTRIC ENERGY ADVISORS	\$7,047.41	1
	Apr-13	CONCENTRIC ENERGY ADVISORS	\$26,777.37	5
	Jun-13	CONCENTRIC ENERGY ADVISORS	\$2,654.12	9
	Jul-13	CONCENTRIC ENERGY ADVISORS	\$478.13	11
	Aug-13	CONCENTRIC ENERGY ADVISORS	\$3,187.50	15
	Sep-13	CONCENTRIC ENERGY ADVISORS	\$14,566.03	17
	Oct-13		\$2,321.65	21
	Nov-13	CONCENTRIC ENERGY ADVISORS	\$318.75	24
	Dec-13	CONCENTRIC ENERGY ADVISORS	\$212.50	27
	Jan-14	CONCENTRIC ENERGY ADVISORS	\$637.50	30
		TOTAL CONCENTRIC RATE DESIGN	\$58,200.	96
Printing				TAB 5
-	Apr-13	RAM COMPANIES	\$1,870.10	1
	May-13	RAM COMPANIES	\$1,858.70	2
	Apr-13	RICOH	\$3,339.72	3

CATEGORY	DATE OF INVOICE	DESCRIPTION	AMOUNT	INVOICE REFERENCE
		TOTAL PRINTING		\$7,068.52
Publishing	May-13	UNION LEADER	\$518.70	TAB 6
	iviay-15	TOTAL PUBLISHING	\$316.70 	\$518.70
Misc.	Apr-13	CURRAN LOGISTICS LLC	\$99.57	TAB 7 1
	Jul-13	STEVEN E. PATNAUDE, LCR	\$242.10	\$341.67
Consultant		TOTAL MISC.		TAB 8
	TBD	NHPUC Consultant	TBD	1 \$0.00
		TOTAL RATE CASE SURCHARGE COSTS		88,008.74

Tab 1

Pierce Atwood LLP

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 1 Page 1 of 15

PIERCE ATWOOD

ALL INVOICES ARE DUE WITHIN 30 DAYS

February 19, 2013

Unitil Service Corp. Gary Epler, Sr. Regulatory Counsel 6 Liberty Lane West Hampton, NH 03842-1720

For Legal Services Rendered in Connection With

New Hampshire 2013 Base Rates

Account No. 50658/03830 JWG Invoice No. 805837 Tax ID No. 01-0190452

1/29/13 JWG 1/29/13 WDH

Prepare for and attend meetings at Unitil regarding preparation of new base rate filings in NH; conferences G. Epler, G. Simmons D. Chong, M. Collin et al. Prepare for and meet with Unitil team regarding 2013 base rate case

TOTAL HOURS

TIMEKEEPER SUMMARY

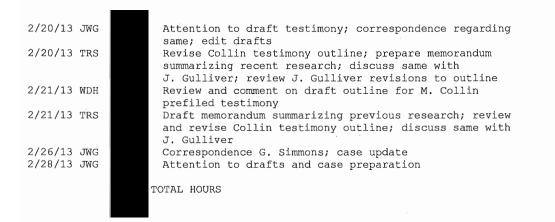
	HOURS R	ATE AMOUNT
J. Gulliver W. Hewitt		1,275.00 1,275.00
Timekeeper Summary Total		2,550.00
TOTAL THIS INVOICE		\$2,550.00
30 40 00 00 182 03 282	BA SHE HE	106917
Merrill's Wharf • 254 Commercial St • Portland	l, Maine 04101 • 207.791.11	00 • Fax 207.791.1350

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 1 Page 2 of 15

PIERCE ATWOOD ***ALL INVOICES ARE DUE WITHIN 30 DAYS*** March 26, 2013 Revised June 14, 2013 Unitil Service Corp. Gary Epler, Sr. Regulatory Counsel 6 Liberty Lane West Hampton, NH 03842-1720 For Legal Services Rendered in Connection With New Hampshire 2013 Base Rates Account No. 50658/03830 JWG Invoice No. 824249 Tax ID No. 01-0190452 2/05/13 WDH Conference T. Schneider regarding issues for 2013 rate case; brief review of outline for M. Collin testimony 2/05/13 TRS E-mail to J. Gulliver and W. Hewitt regarding New Hampshire procedures and history 2/05/13 TRS Draft outline of M. Collin testimony; research rate treatment of advertising costs 2/06/13 JWG Telephone calls regarding filing logistics; attention to orders and case and testimony outlines; G. Simmons 2/07/13 JWG Attention to notice, suspension, filing and effective date issues; correspondence Unitil regarding same; attention to stipulation 2/08/13 JWG Attention to drafts; data requirements; timing of expected rate change; correspondence regarding same 2/08/13 WDH E-mail exchanges with T. Meissner regarding draft testimony 2/11/13 JWG Telephone call G. Epler; attention to filing requirements and notice provisions; correspondence Unitil regarding drafting 2/13/13 JWG Telephone call G. Simmons; NH orders; Maine rate effective date 2/18/13 JWG Correspondence G. Simmons; attention to testimony outlines, Collin, T. Meissner; W. Hewitt regarding same 2/18/13 WDH Conference J. Gulliver regarding status of testimony drafts and outline of M. Collin testimony 2/18/13 TRS Discuss revisions to Collin testimony outline with J. Gulliver 2/19/13 JWG Draft outlines; correspondence G. Simmons; attention to filing requirements 111978 7.3.13 (CN) 30 40 00 00 182 0308

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Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 1 Page 3 of 15



TIMEKEEPER SUMMARY

	HOURS	RATE	AMOUNT
J. Gulliver W. Hewitt T. Schneider			4,420.00 382.50 2,465.00
Timekeeper Summary Total			7,267.50

TOTAL THIS INVOICE

\$7,267.50

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 1 Page 4 of 15

PIERCE ATWOOD

ALL INVOICES ARE DUE WITHIN 30 DAYS

April 24, 2013

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Unitil Service Corp. Gary Epler, Sr. Regulatory Counsel 6 Liberty Lane West Hampton, NH 03842-1720

For Legal Services Rendered in Connection With

New Hampshire 2013 Base Rates

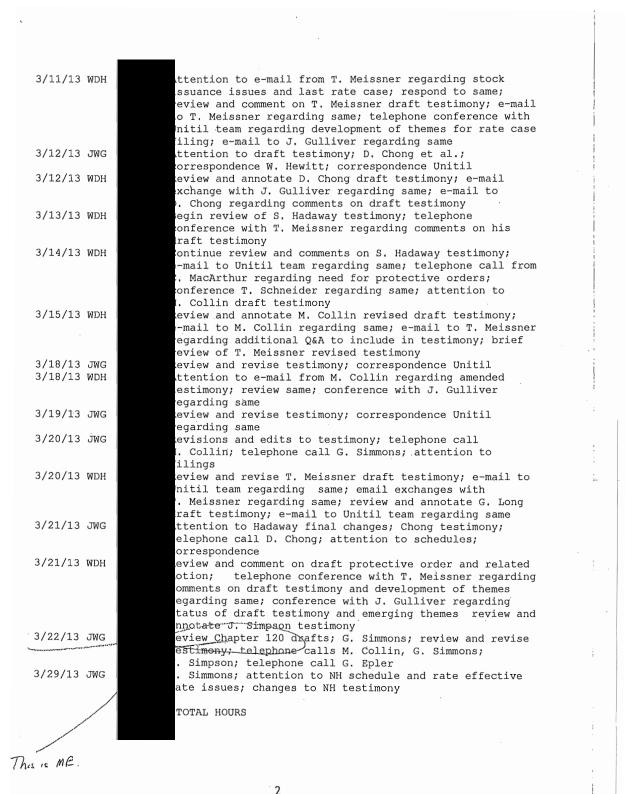
Account No. 50658/03830 JWG Invoice No. 816436 Tax ID No. 01-0190452

(

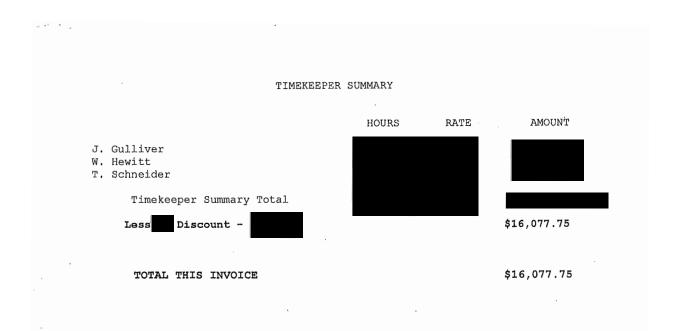
3/04/13	JWG	Review and revise testimony; correspondence		
3/04/13		Conference with J. Gulliver regarding draft testimony;		
0/01/10	11 Dir	review and annotate M. Collin and T. Meissner draft		
		testimony		
3/05/13	TWC	Review and edit draft testimony; meeting regarding same		
3/05/13		Review and comment on draft testimony; conference with		
0/00/10	WDII	J. Gulliver and T. Schneider regarding same		
3/05/13	mpg	Review Collin and Meissner testimony; meeting with		
37,037 13	110	J. Gulliver and W. Hewitt regarding same		
3/06/13	TWC	Edit testimony		
3/06/13		Attention to T. Meissner draft testimony; e-mail to		
5/00/15	WD11	T. Meissner regarding same; attention to revised		
		M. Collin draft testimony		
3/06/13	m D C	Revise M. Collin testimony		
3/07/13		Revisions testimony		
3/07/13		Extended telephone conference with T. Meissner regarding		
5/07/15	VV DI1	rate case themes and draft testimony; review and revise		
		M. Collin draft testimony; e-mail to J. Gulliver and		
		T. Schneider regarding same		
3/07/13	TTDC	Revise Collin testimony to incorporate W. Hewitt and		
5/0//15	IND	J. Gulliver comments; discuss same with J. Gulliver;		
		draft email regarding same		
3/08/13	TWC	Draft testimony; correspondence regarding same		
3/08/13		Attention to e-mail and attachment from T. Meissner		
5/00/15	WDII	regarding revised draft testimony; brief review of		
		testimony		
.3/0.8/13	TRS	Emails regarding draft Collin testimony; review of same		
3/08/13		Emails regarding draft Collin testimony; review of same		
3/11/13		D. Chong testimony; correspondence; telephone calls		
		regarding schedules		
NUME	30,50 00 00 18	11/1290		
AN NH	30 40 00 00 11	320328 15294.48		
NUNH 304000 1020328 15294,48 52313 (24) 11070-				
Morri	ll's Wharf • 254	Commercial St • Portland Maine 04101 • 207 791 1100 • Fax 207 791 1350		

Merrill's Wharf • 254 Commercial St • Portland, Maine 04101 • 207.791.1100 • Fax 207.791.1350

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 1 Page 5 of 15



Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 1 Page 6 of 15



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Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 1 Page 7 of 15

PIERCE ATWOOD

ALL INVOICES ARE DUE WITHIN 30 DAYS

111. 小背背

May 15, 2013

Unitil Service Corp. Gary Epler, Sr. Regulatory Counsel 6 Liberty Lane West Hampton, NH 03842-1720

For Legal Services Rendered in Connection With

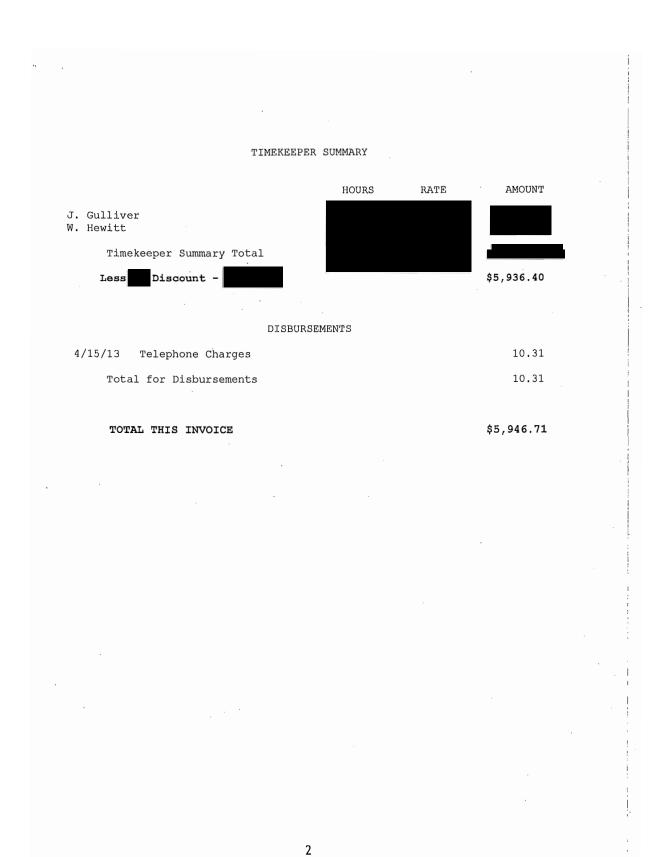
New Hampshire 2013 Base Rates

Account No. 50658/03830 JWG Invoice No. 819871 Tax ID No. 01-0190452

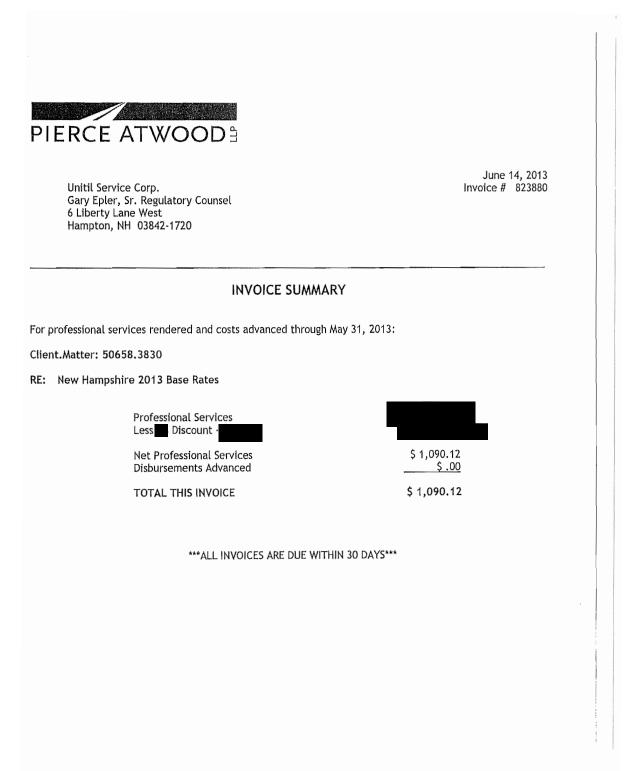
4/01/13 JWG Correspondence regarding NH edits and filing process 4/02/13 JWG Attention to revisions for NH filing; correspondence	
4/02/13 WDH Attention to e-mail from G. Simmons regarding T. Meissner draft testimony for New Hampshire; begin review and annotation of same	
4/03/13 JWG Telephone call G. Epler regarding filing and review	
4/03/13 WDH Review and comment on T. Meissner draft New Hampshire	
testimony	
4/04/13 WDH Finish review of T. Meissner testimony; e-mail to Unitil	
4/04/13 WDH Finish leview of 1. Merssher testimony, e-mail to unitil team regarding same	
4/05/13 JWG G. Epler regarding NH issues; attention to drafts	
4/08/13 JWG Attention to draft notice; NH regulations; J. Conneely	
regarding same	
4/12/13 JWG Attention to finalized NH materials; correspondence	
4/15/13 JWG Correspondence and attention to materials as filed; NH	
data	
4/16/13 JWG Telephone call OPA regarding NH filing and differences	
from Maine; procedural schedule	
4/18/13 JWG Attention to NH public notice; schedule; G. Epler	
regarding same; NH calendar; prior case calendar;	
discovery	
4/19/13 JWG Attention to NH calendar and routine procedural orders	
4/22/13 JWG Attention to filing and NHPUC docket calendar	
4/23/13 JWG Attention to protective order process and discovery	
process	
4/26/13 WDH Attention to proposed schedule for NH rate case; review	
schedule for 2011 rate case	
Schedule IVI 2011 Table Case	
TOTAL HOURS	
(10.570)	
30 40 as 18 2 03 28 5.23.13 @ 110 310	

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Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 1 Page 8 of 15



Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 1 Page 9 of 15



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Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 1 Page 10 of 15

·			
Contractory of the state of the		PIERCE ATWOOD L	LP
Invoice #: 823880		June 14, 20	13
PROFESSIONAL SERVIC	ES RENDERED		
Date Atty Hours 5/02/13 JWG 5/03/13 JWG 5/07/13 WDH 5/28/13 WDH SUMMARY OF PROFESS	Correspondence Attention to NH docket and status of ra filing Review proposed procedural schedule a Epler regarding same Totals TOTAL PROFESSIONAL SERV Less Discount - NET FEES	. Epler regarding same ate suspension and initial hearing on rate and compare to Maine proposal; e-mail to ICES	G.
Name J. Gulliver W. Hewitt TOTALS	Hours	Rate	
	TOTAL THIS INVOICE	<u>\$ 1,090.</u>	<u>12</u>
3040 00 00	162.03 26 7.3.	13@ 111986	
Merrill's Wharf	• 254 Commercial Street • Portland, Maine 0	4101 • 207.791.1100 • Fax 207.791.1350	

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 1 Page 11 of 15

	CARINA DISTRICT	A TRADUCTION OF A DATA	nastrona and the subject of the second s	alan yang kenangan kenangkan dan kenangkan dan kenangkan kenangkan dan kenangkan kenangkan kenangkan kenangkan Kenangkan kenangkan ke	PIERCE ATWOOD LLP
nvoice #:	828443				July 26, 2013
Client.Mat	ter: 506!	58.3830	• •		
RE: New	Hampshi	re 2013 B	ase Rates		
PROFESSIO	NAL SER	VICES REN	DERED		
Date 6/05/13 6/13/13	Atty JWG JWG		Description Of Service Correspondence regard Stipulation and tempor Totals	s Rendered ling schedule and temporar ary rate settlement; G. Epl	y rates er regarding same
			TOTAL PROFESS	SIONAL SERVICES	
			Less Discour	nt of	
			NET FEES		\$ 247.35
SUMMARY	OF PROF	ESSIONAL	SERVICES		
Name J. Gulliver FOTALS			Ho	ours Rat	e Total
			TOTAL THIS MA	TTER	<u>\$ 247.35</u>
	•				
	30 40	0000	182 03 28	8.8.13 2	113329
Me	rrill's Wh	arf • 254 C	ommercial Street • Portla	and, Maine 04101 • 207.791.12	100 • Fax 207.791,1350

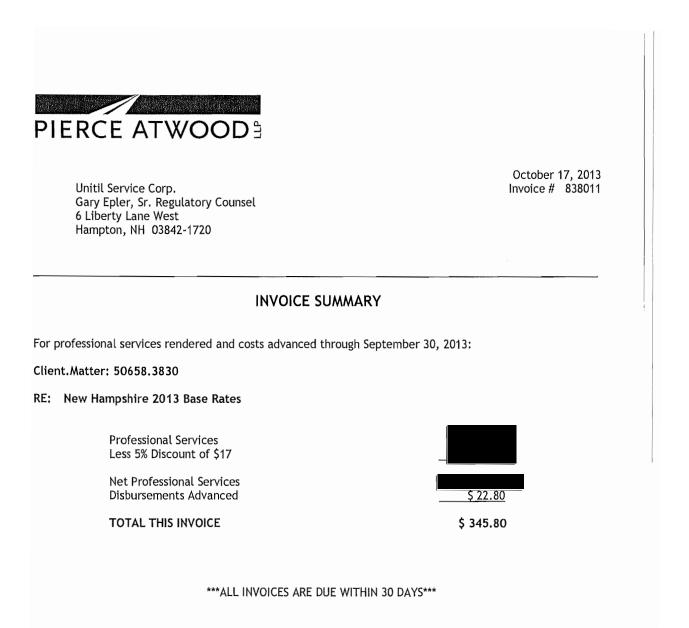
Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 1 Page 12 of 15

Unitil Service Corp. Gary Epler, Sr. Regulatory Counsel 6 Liberty Lane West Hampton, NH 03842-1720	September 24, 2013 Invoice # 836085
INVOICE SUMMAR	Y
For professional services rendered and costs advanced through A	ugust 31, 2013:
Client.Matter: 50658.3830	
RE: New Hampshire 2013 Base Rates	
Professional Services Less Discount of S	
Net Professional Services Disbursements Advanced	\$ 121.12 \$.00
TOTAL THIS INVOICE	\$ 121.12
ALL INVOICES ARE DUE WITH	N 30 DAYS
<i>30 40 m 07 182 03 2.8* 10</i> Merrill's Wharf • 254 Commercial Street • Portland, Maine 0	4101 • 207.791.1100 • Fax 207.791.1350

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 1 Page 13 of 15

an source sources and the second statement of the	n an	
Invoice #: 836085		September 24, 2013
PROFESSIONAL SERVICES REN	IDERED	
Date Atty 8/07/13 JWG	Hours Description Of Services Rendered Attention to data responses for NH Totals	
	TOTAL PROFESSIONAL SERVICES	
	Less Discount of !	
	NET FEES	\$ 121.12
SUMMARY OF PROFESSIONAL	SERVICES	
Name J. Gulliver TOTALS	Rate	Total
	TOTAL THIS INVOICE	<u>\$ 121.12</u>

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 1 Page 14 of 15



304000 182 03 28

11.6.13@ 117/13

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Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 1 Page 15 of 15

nvoice #: 838011	NITER FUNCTION AND ANY ANY AND TRACTORES AND	PIERCE ATWOOD LLP October 17, 2013
PROFESSIONAL SERVICES REND	DEDED	000000117,2013
9/03/13 JWG Atten 9/12/13 JWG Atten	iption Of Services Rendered tion to data responses tion to promotion issue and telephone call and corr ding same s	respondence G. Epler
	TOTAL PROFESSIONAL SERVICES	
	Less Discount of t	
	NET FEES	\$ 323.00
SUMMARY OF PROFESSIONAL S	SERVICES	
Name J. Gulliver FOTALS	Hours Rate	Total
DISBURSEMENTS ADVANCED		
Description 9/11/13 Office Supplies		Amount 22.80
	TOTAL DISBURSEMENTS ADVANCED	\$ 22.80
	TOTAL THIS INVOICE	\$ 345.80

Merrill's Wharf • 254 Commercial Street • Portland, Maine 04101 • 207.791.1100 • Fax 207.791.1350

Tab 2

FINANCO INC.

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 2 Page 1 of 3

FINANCIAL ANALYSIS CONSULTANTS

FINANCO, Inc. P.O. Box 26542 Austin, Texas 78755 3520 Executive Center Drive, Suite 124 Austin, Texas 78731 Telephone (512) 346-9317 FAX (512) 346-9337

Invoice

Mr. Mark Collin Senior Vice President and CFO 6 Liberty Lane West Hampton, NH 03842 Invoice Date: 2/28/2013 Invoice #: 3769

In Reference To: NH Northern Utilities Case

Hadaway ROE TESTIMONY 2/18/2013 67 Hadaway ROE TESTIMONY 2/19/2013 67 Hadaway ROE TESTIMONY 2/19/2013 67 Hadaway ROE TESTIMONY 2/25/2013 90 Hadaway ROE TESTIMONY 2/26/2013 1,35 Hadaway ROE TESTIMONY 2/27/2013 1,35	675.00 450.00 675.00 675.00 900.00 ,350.00 ,350.00 500.00

Please Remit To:	Total	\$6,575.00
FINANCO, Inc. P.O. Box 26542 Austin, Texas 78755	Balance Due	\$6,575.00
Thank you for the opportunity to be of service.	Approve	JEC PAYMENT
30-410-		8/13 575,00

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 2 Page 2 of 3

FINANCIAL ANALYSIS CONSULTANTS

FINANCO, Inc. P.O. Box 26542 Austin, Texas 78755 3520 Executive Center Drive, Suite 124 Austin, Texas 78731 Telephone (512) 346-9317 FAX (512) 346-9337

Invoice

Mr. Mark Collin Senior Vice President and CFO 6 Liberty Lane West Hampton, NH 03842 Invoice Date: 3/31/2013 Invoice #: 3775

In Reference To: NH Northern Utilities Case

Service	Description of Work	Date	Hours/Qty	Rate	Amount
Hadaway Haidebrecht Hadaway Heidebrecht Hadaway Heidebrecht Hadaway Heidebrecht Heidebrecht Hadaway Heidebrecht Hadaway Heidebrecht Hadaway Heidebrecht Hadaway Heidebrecht	ROE TESTIMONY ROE TESTIMONY Update ROE database ROE TESTIMONY Update ROE database ROE TESTIMONY ROE testimony & exhibits ROE TESTIMONY ROE testimony & exhibits ROE testimony & exhibits ROE TESTIMONY ROE testimony & exhibits ROE TESTIMONY ROE testimony & exhibits ROE testimony & exhibits ROE testimony & exhibits ROE TESTIMONY Workpapers	3/1/2013 3/4/2013 3/5/2013 3/5/2013 3/6/2013 3/8/2013 3/12/2013 3/14/2013 3/14/2013 3/18/2013 3/20/2013 3/20/2013 3/22/2013 3/25/2013 3/25/2013			675.00 675.00 750.00 675.00 750.00 675.00 500.00 500.00 675.00 500.00 675.00 500.00 675.00 500.00 675.00 500.00 500.00 500.00

Please Remit To:	Total	\$10,925.00
FINANCO, Inc. P.O. Box 26542 Austin, Texas 78755	Balance Due	\$10,925.00
Thank you for the opportunity to be of service.	Apphoved for JFC S/7/	13
	30-40-00-00- \$10,9	182-03-28 25,00

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 2 Page 3 of 3

FINANCIAL ANALYSIS CONSULTANTS

FINANCO, Inc. P.O. Box 26542 Austin, Texas 78755 3520 Executive Center Drive, Suite 124 Austin, Texas 78731 Telephone (512) 346-9317 FAX (512) 346-9337

Invoice

Mr. Mark Collin Senior Vice President and CFO 6 Liberty Lane West Hampton, NH 03842 Invoice Date: 8/31/2013 Invoice #: 3803

In Reference To: NH Northern Utilities Case

Service	Description of Work	Date	Hours/Qty	Rate	Amount
Heidebrecht Hadaway Heidebrecht Hadaway	Data request responses DR RESPONSES Data request responses DR RESPONSES	8/22/2013 8/27/2013 8/28/2013 8/28/2013			1,000.00 450.00 1,000.00 1,350.00
			A ge	phones F	60 · Athlanea 500 173 2-07-Q S
				JFC 9/13	13
Please Rem	nit To:	Tc	30-40-0		\$3,800.00
INANCO, I .O. Box 26 .ustin, Texa	542	· · · · · · · · · · · · · · · · · · ·	alance Due		\$3,800.00

Thank you for the opportunity to be of service.

Tab 3

Accounting Cost Study

Management Applications (MAC)

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 1 of 29

1103	i gement Applica Rocky Drive, Suit	tions Consultin	g, Inc.		Invoice
Read	ing, PA 19609-11	57		Date	Invoice #
T.I.N. 2	3-2293083			2/1/2013	20130217
Bill To			Ship To		
itil Service Corp iberty Lane We mpton, NH 038 Attn: Ms. Karc Regulato	st				
Veeks Ended 1/2	5/13				
P/O #	Terms		Pro	ject	
	Net 10 Days			UNH Acctg Study ~	/
Hours		Description		Rate	Amount
	Secretarial Services				25.00

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 2 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC. Professional Services January 2013 Michael Morganti Unitil Service Corp. / Northern Utilities W. O. #201304 New Hampshire Division Accounting Cost Study Date Time Description 1/21/13 Preparing data request and templates for Accounting COS and sending to Company. TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 3 of 29

mn/	1
\sim	F

Management Applications Consulting, Inc. 1103 Rocky Drive, Suite 201 Reading, PA 19609-1157

T.I.N. 23-2293083

Invoice		
Date	Invoice #	
3/1/2013	20130315	

 Bill To
 Ship To

 Unitil Service Corp.
 6 Liberty Lane West

 Hampton, NH 03842
 Attn: Ms. Karen Asbury, Director

 Regulatory Services
 8

P/O #	Terms		Project	
	Net 10 Days	201304 U	Jnitil, NU NH Acctg Study	V
Hours		Description	Rate	Amount
	Paul M. Normand Michael J. Morganti			1,250.00 11,587.50
			Total	\$12,837.

30-40-00-00-182-03-28

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 4 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

February 2013

Paul Normand

Unitil Service Corp. / Northern Utilities

New Hampshire Division Accounting Cost Study

W. O. #201304

<u>Time</u> <u>Description</u>

Allocation factor development for facility charge.

TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 5 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC. **Professional Services** February 2013 Michael Morganti Unitil Service Corp. / Northern Utilities W. O. #201304 New Hampshire Division Accounting Cost Study Date Time **Description** 2/2/13 Summarizing revenue by rate class. 2/4/13 Setting up worksheet with revenues by rate class and calculating annualization adjustment. Reviewing revenue requirements file. 2/5/13 Updating COS for plant items. Setting up weather normalization file for Billing Cycle data. 2/6/13 Revising worksheet for annualization adjustment. 2/8/13 Calculating billing cycle percentages. Calculating weather normalization adjustment. 2/10/13 Calculating production revenue adjustment. Updating rate base in COS for 2013 Plant Additions. Updating revenues in Cost of Service to agree with latest revenue requirements. 2/11/13 Computing billing cycle percentages for weather normalization file. Computing transportation volumes by billing cycle. Computing meter reading weightings for weather normalization. 2/12/13 Computing weather normalization and calendar month sales. Reviewing weather normalization adjustment with Northern. Computing loss factor. 2/13/13 Updating weather normalization file for revisions. 2/14/13 Reviewing and updating weather normalization for revisions. Reviewing outstanding data with Northern. 2/15/13 Reviewing and updating weather normalization for revisions. Updating COS for revenue requirements updates. Reviewing and updating Intangible Plant and amortization expenses. 2/16/13 Entering latest revenue requirements data into COS model. 2/19/13 Updating COS for latest revenue requirements. Updating revenues by rate class in COS. 2/24/13 Updating COS for latest revenue requirements. Updating Income Tax calculations in COS. Setting up internal allocators in COS. Inputting Dispatch and Acquisition Costs in COS. Developing labor allocator. TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 6 of 29



Management Applications Consulting, Inc. 1103 Rocky Drive, Suite 201 Reading, PA 19609-1157

T.I.N. 23-2293083

Ir	nvoice
Date	Invoice #
4/4/2013	20130415

Bill To	
Unitil Service Corp.	
6 Liberty Lane West	
Hampton, NH 03842	
Attn: Ms. Karen Asbury, Director	
Regulatory Services	

Ship To			

P/O #	Terms		Project	
	Net 10 Days	201304 Un	itil, NU NH Acctg Study	\checkmark
Hours		Description	Rate	Amount
	Paul M. Normand Michael J. Morganti Technical Services - Secretarial Services	Roxanne J. Peters		6,750.00 4,837.50 187.50
		· · ·	Total	\$11,962.5

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 7 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

March 2013

Paul Normand

Unitil Service Corp. / Northern Utilities

W. O. #201304

New Hampshire Division Accounting Cost Study

<u>Time</u>

Description

Review allocators and preliminary results. Modify calculations and testimony.

TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 8 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

March 2013

Michael Morganti

Unitil Service Corp. / Northern UtilitiesW. O. #201304New Hampshire Division Accounting Cost Study

<u>Date</u>	<u>Time</u>	Description
2/25/13		Creating proportional responsibility allocator. Updating design day and sales allocator in cost of service. Updating customer allocators and billing determinants in cost of service. Updating customer deposits and late payment direct assignments.
2/28/13		Updating labor allocator in cost of service. Updating internal allocators in cost of service. Setting up component cost for mains. Running component cost and updating.
3/1/13		Running and checking component costs.
3/5/13		Updating cost of service for latest revenue requirements.
3/8/13		Updating cost of service for latest meters and services allocator and latest revenue requirements. Running component costs and checking.
3/13/13		Updating cost of service and component costs.
3/16/13		Updating cost of service for final revenue requirements.
3/28/13		Creating PDF files of schedules and workpapers.
3/29/13		Creating PDF files of schedules and workpapers.
		TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 9 of 29

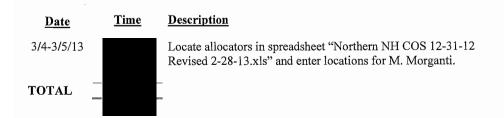
MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

March 2013

Roxanne Peters

Unitil Service Corp. / Northern Utilities W. O. #201304 New Hampshire Div. Accounting Cost of Service Study





Management Applications Consulting, Inc. 1103 Rocky Drive, Suite 201 Reading, PA 19609-1157

T.I.N. 23-2293083

IIIVUICE		
Date	Invoice #	
. 5/3/2013	20130513	

walaa

Bill To Unitil Service Corp. 6 Liberty Lane West Hampton, NH 03842 Attn: Ms. Karen Asbury, Director Regulatory Services

Ship To		

			Total	\$4,262.
			Appren	o for 19-144 4,262.50 SFC S/14/13
				-
	Paul M. Normand Michael J. Morganti Secretarial Services			2,125.0 2,025.0 112.5
Hours		escription	Rate	Amount
	Net 10 Days	201304 U	nitil, NU NH Acctg Study	/
P/O #	Terms		Project	

30 40.00,00,182.03.28

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 11 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

April 2013

Paul Normand

Unitil Service Corp. / Northern Utilities

W. O. #201304 New Hampshire Division Accounting Cost Study

<u>Time</u> <u>Description</u>

Review final results, allocators, and testimony.

TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 12 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

April 2013

Michael Morganti

Unitil Service Corp. / Northern UtilitiesW. O. #201304New Hampshire Division Accounting Cost Study

Date	<u>Time</u>	Description
4/1/13		Reviewing COS testimony. Reviewing Design Day demands and write-up for workpapers. Creating PDF file of Weather Normalization adjustments.
4/2/13		Creating PDF files of workpapers. Adding headers to workpapers and schedules. Running proposed revenues through cost of service programs. Creating workpaper index.
		TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 13 of 29



Management Applications Consulting, Inc. 1103 Rocky Drive, Suite 201 Reading, PA 19609-1157

T.I.N. 23-2293083

Date	Invoice #
8/1/2013	20130807

Invoice

Bill To
Unitil Service Corp.
6 Liberty Lane West
Hampton, NH 03842
Attn: Ms. Karen Asbury, Director
Regulatory Services

Ship To	

P/O #	Terms		Project	
	Net 10 Days	2013	304 Unitil, NU NH Acctg Study	/
Hours		Description	Rate	Amount
	Michael J. Morganti			1,350.00
				G Maut
			Apthoeo \$1,3 30.40.00.00, \$1	FC 50,09 82,03,24
			 Total	\$1,350.0

30,40,00,00,182,03,28

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 14 of 29

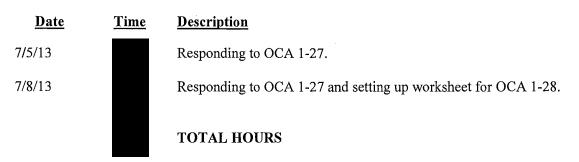
MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

July 2013

Michael Morganti

Unitil Service Corp. / Northern UtilitiesW. O. #201304New Hampshire Division Accounting Cost Study



Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 15 of 29



Management Applications Consulting, Inc. 1103 Rocky Drive, Suite 201 Reading, PA 19609-1157

T.I.N. 23-2293083

I	nvoice
Date	Invoice #
9/5/2013	20130907

Bill To	
Unitil Service Corp.	
6 Liberty Lane West	
Hampton, NH 03842	
Attn: Ms. Karen Asbury, Director	
Regulatory Services	

Ship To			

P/O #	Terms		Project	
	Net 10 Days	20130	4 Unitil, NONH Acctg Study	\checkmark
Hours		Description	Rate	Amount
	Michael J. Morganti Secretarial Services			2,700.00 350.00
			Aller-soc	for pAnjant \$3,050,00 JFC \$/13/13 00-182-03-2
			-3 <i>ə</i> -40-∞- Total	00

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 16 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

August 2013

Michael Morganti

Unitil Service Corp. / Northern Utilities New Hampshire Division Accounting Cost Study

W. O. #201304

Date	Time	Description
8/7/13		Responding to Staff 2-28, 2-40, 2-44, 2-45, 2-46, 2-47, 2-48, 2-49, and 2-50.
8/8/13		Responding to Staff 2-51, 2-52, 2-53, 2-54, 2-55, and 2-58.
8/13/13		Compiling rate design data from the past five years from FGE and Corning Natural Gas for Staff 2-69.
8/27/13		Responding to OCA 2-6 and 2-21.
8/28/13		Responding to OCA 2-3, 2-11, 2-34, 2-4, 2-5, 2-7, and 2-20.
		TOTAL HOURS

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Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 17 of 29



Management Applications Consulting, Inc. 1103 Rocky Drive, Suite 201 Reading, PA 19609-1157

T.I.N. 23-2293083

Ir	nvoice
Date	Invoice #
10/4/2013	20131007

Bill To	
Unitil Service Corp. 6 Liberty Lane West Hampton, NH 03842 Attn: Ms. Karen Asbury, Director Regulatory Services	

Ship To	

P/O #	Terms		Project			
	Net 10 Days	201304	201304 Unitil, NU NH Acctg Study			
Hours	[Description	Rate	Amount		
	Michael J. Morganti Debbie L. Gajewski Secretarial Services			4,050.00 1,912.50 1,262.50		
		• •				
				j		
	<u> </u>		Total	\$7,225		

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 18 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

September 2013

Michael Morganti

Unitil Service Corp. / Northern Utilities New Hampshire Division Accounting Cost Study

W. O. #201304

Date	<u>Time</u>	Description
9/10/13		Reviewing workpapers with Paul Normand for technical conference.
9/12/13		Creating tables of references for Description of allocators for Schedule PMN-1G-7.
9/13/13		Creating tables of references for Description of allocators for Schedule PMN-1G-7.
9/16/13	-	Creating tables of references for Description of allocators for Schedule PMN-1G-7.
9/17/13		Reviewing write-up and flow diagram for cost of service study.
9/19/13		Responding to Technical Conference data requests 8, 9, 10, 11, and 12.
9/20/13		Responding to Technical Conference data request 8.
9/25/13		Computing O&M Delivery Cost per Customer from filing after removing O&M pro forma adjustments.
9/26/13		Updating settlement worksheet with current as filed balances. Reviewing Technical Conference data responses 8, 9, 10, 11, and 12.
		TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 19 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

September 2013

Debbie Gajewski

Unitil Service Corp. / Northern Utilities

W. O. #201304

NH Division Accounting Cost of Service Study

Date	<u>Time</u>	Description
09-13-13		Respond to NUNH data request ODR 2-6.
09-16-13		Respond to NUNH data request ODR 2-6.
09-17-13		Respond to NUNH data request ODR 2-6.
09-25-13		Respond to NUNH data request ODR 2-1 and 2-6.
09-27-13		Respond to NUNH data request ODR 2-6.
		TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 20 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

October 2013

Secretarial Services

W. O. #201304		Unitil Service Corp. NU-NH Accounting Cost of Service Study
Date	<u>Time</u>	Description
9/6/13		Make Paul Normand's changes to OCA data requests.
9/10-13/13		Begin preliminary work on ODR 2-10 Attachment 1: cross- referencing Bates numbered pages of allocator locations in the filing to pages in the actual COS study, copying references from Mike Morganti's spreadsheet, pasting them as tables into the Word document that comprises the response, and entering data where necessary.
9/17-20/13		Continue work on ODR 2-10 Attachment 1. From Unitil's Website database, locate and print filed responses referenced in ODRs for Morganti's reference. Type Morganti's responses to ODR Nos. 8, 9, 10, 11 and 12.
9/23-27/13		Complete and proof ODR 2-10 Attachment 1 (consisting of 147 pages). Type and provide assistance to Paul Normand, Debbie Gajewski, and Marcy Stefan with their responses to ODR Set 2 requests.
-		TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 21 of 29



Management Applications Consulting, Inc. 1103 Rocky Drive, Suite 201 Reading, PA 19609-1157

T.I.N. 23-2293083

Ir	nvoice
Date	Invoice #
11/1/2013	20131106

Bill To]	Ship To
Unitil Service Corp. 6 Liberty Lane West Hampton, NH 03842 Attn: Ms. Karen Asbury, Director Regulatory Services		

Ship To	-			
		-		

	·			Total	\$14,094.9
					1/13/13
				30-40-	-06-08-187-03.
				*	14,014,99
				Applae	for Bagnult 14,014,99 -06-06-182-03: 11/13/13
	Lodging Expense			151.51	151.51
	Transportation Expense Meals Expense			487.63 43.35	487.63 43.35
	Secretarial Services				812.50
	Michael J. Morganti Debbie L. Gajewski				11,925.00 675.00
Hours		escription		Rate	Amount
	Net 10 Days	2	01304 Unitil, NU N	H Acctg Study	
P/O #	Terms		Projec	t	

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 22 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

October 2013

Michael Morganti

Unitil Service Corp. / Northern Utilities New Hampshire Division Accounting Cost Study

W. O. #201304

Date	<u>Time</u>	Description
9/30/13		Reviewing data requests and responding to Staff 3-34.
10/1/13		Responding to Staff 3-34, 3-35, 3-37, and 3-39.
10/2/13		Responding to Staff 3-39, 3-40, 3-41, 3-42, 3-43, and 3-44.
10/3/13		Reviewing and making changes to Staff's Set 3 responses.
10/10/13		Preparing for and participating in conference call with Staff.
10/15/13		Preparing printouts for Tech Conference.
10/17/13		Participating in a Tech Conference with Staff in Concord, NH.
10/21/13		Writing up COS study allocator descriptions and reason for using in each line in study with references for Staff.
10/22/13		Writing up COS study allocator descriptions and reason for using in each line in study with references for Staff.
10/23/13		Writing up COS study allocator descriptions and reason for using in each line in study with references for Staff.
10/24/13		Computing a sample COS spreadsheet with Functions. Showing details of functional calculations.
10/25/13		Computing a sample COS spreadsheet with Functions. Showing details of functional calculations.
		TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 23 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC. **Professional Services** October 2013 Debbie Gajewski Unitil Service Corp. / Northern Utilities W. O. #201304 NH Division Accounting Cost of Service Study <u>Time</u> **Description Date** 10-4-13 Respond to NU NH Staff data request. 10-9-13 Prepare for Go-To-Meeting teleconference with G. Simmons and PUC Staff concerning review of MCS and ECOS studies. 10-10-13 Teleconference with G. Simmons and PUC Staff concerning review of MCS and ECOS studies. TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 24 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

October 2013

Secretarial Services

Unitil Service Corp.W. O. #201304NU-NH Accounting Cost of Service Study

Date	<u>Time</u>	Description
9/30-10/3/13		Type responses to remaining ODR 2 requests, add headers to pdf attachments and change names to match Unitil's formatting standards. Email ODRs to Catherine MacArthur. Type Mike Morganti's Staff Set 3 responses, create Staff 3-39 Attachment 1, and email to MacArthur.
10/9/13		Update MAC's records for Paul Normand by downloading, saving, printing, punching, labeling and binding all filed versions of ODR Set 2 and Staff Set 3 for which Normand was the witness.
10/21-23/13		For Morganti in response to a Staff request, create a Word listing of Allocators Used; convert to pdf and email.
-		TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 25 of 29

T.I.N. 23-2293083 12/5/2013 20131204 ill To Ship To till Service Corp. iberty Lane West npton, NH 03842 Attn: Ms. Karen Asbury, Director Regulatory Services	1103 F	Rocky Drive, Suite	201		Date	Invoice #
Bill To		-	(
itil Service Corp. iberty Lane West impton, NH 03842 Attn: Ms. Karen Asbury, Director Regulatory Services Meeks Ended 11/29/13 P/O # Terms P/O # Terms P/O # Terms Plours Description Rate Amount Michael J. Morganti 675.00	1.1.1.2.2	22,5005				
Regulatory Services Weeks Ended 11/29/13 Project P/O # Terms Project Net 10 Days 201304 Unitil, NU NH Acctg Study Hours Description Rate Amount Michael J. Morganti 675.00	Bill To		3 2 · · · · · · · · · · · · · · · · · · ·	Ship To		
Net 10 Days 201304 Unitil, NU NH Acctg Study Hours Description Rate Amount Michael J. Morganti 675.00	Liberty Lane West ampton, NH 0384 Attn: Ms. Karer	t 2 1 Asbury, Director				
Net 10 Days 201304 Unitil, NU NH Acctg Study Hours Description Rate Amount Michael J. Morganti 675.00	Weeks Ended 11/2	29/13				
Hours Description Rate Amount Michael J. Morganti 675.00	P/O #	Terms		Proje	ect	
Michael J. Morganti 675.00		Net 10 Days	2	01304 Unitil, NU	NH Acctg Study	
			Description		Rate	
			· · · · · · · · · · · · · · · · · · ·		Aperareo fe J 30-40-01	5. Aprenti FC 675,00 12/12/13

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 26 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

November 2013

Michael Morganti

W. O. #201304

Unitil Service Corp. / Northern Utilities New Hampshire Division Accounting Cost Study

Date <u>Time</u> <u>Description</u>

10/30/13

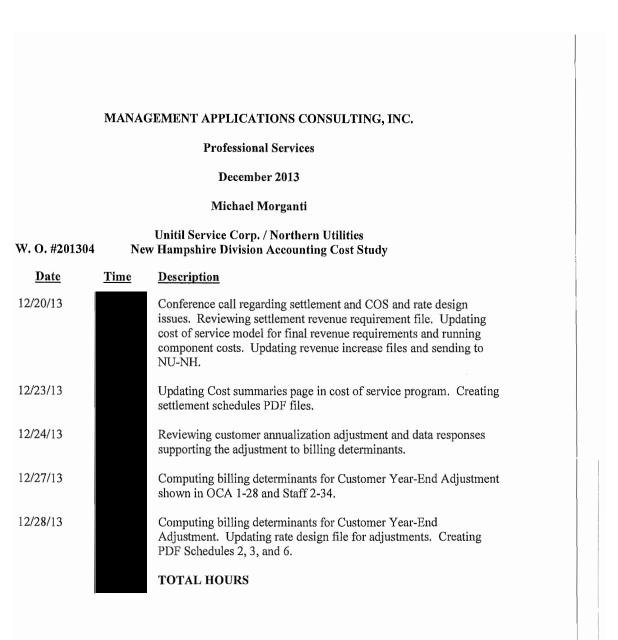
Conference call with Lesyek Stachow at NH PUC to discuss cost of service study.

TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 27 of 29

	gement Applicat i Rocky Drive, Suite		Inc.		Invoice
Readi	ng, PA 19609-115	7		Date	Invoice #
T.I.N. 23	3-2293083			1/2/2014	20140104
I To			Ship To		
	t				
Weeks Ended 12/2	27/13				
P/O #	Terms		Proje	ect	
	Net 10 Days	201304 Unitil, NU NH Acctg Study			
Hours		Description		Rate	Amount
]	Michael J. Morganti Debbie L. Gajewski Secretarial Services				2,475.00 450.00 37.50
				Approved for # 2,962 JF - 30-40-00-00- 1/14/	Aques , 50 -182-03-28 14

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 28 of 29



Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 Page 29 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC. Professional Services December 2013 Debbie Gajewski Debbie Gajewski Unitil Service Corp. / Northern Utilities W. O. #201300 ME Division Accounting Cost of Service Study Description 12-9-13 Time Description 12-10-13 Respond to NU NH Staff data request. 12-10-13 TOTAL HOURS

Tab 3

Marginal Cost Study

Management Applications (MAC)

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 1 of 29

TTN 1103	Rocky Drive, Suite	tions Consulting, In e 201			nvoice
	ling, PA 19609-11	57		Date 2/1/2013	Invoice # 20130218
T.I.N. 3	23-2293083				
То			Ship To		
l Service Corporty Lane We pton, NH 038 attn: Ms. Kar	est				
Regulato	bry Services				
eeks Ended 1/2	25/13				
P/O #	Terms		Proje	ct	
	Net 10 Days	201	305 Unitil, NU N	H Marginal Study \checkmark	
Hours		Description		Rate	Amount
	Marcy E. Stefan				750.00

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 2 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

January 2013

Paul Normand

Unitil Service Corp. / Northern Utilities New Hampshire Division Marginal Cost Study

W. O. #201305

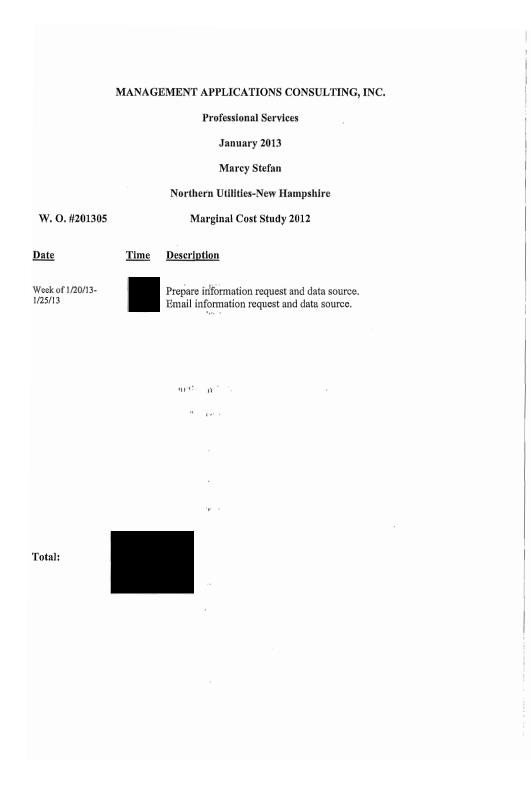
<u>Time</u>

Description

Review last study and data request.

TOTAL HOURS

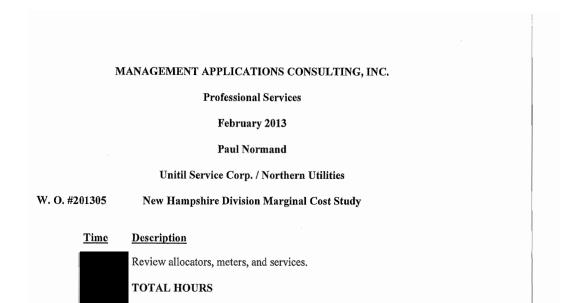
Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 3 of 29



Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 4 of 29

H 1103 F	Rocky Drive, Suite	ions Consulting, Inc. 201		Invoice
	ng, PA 19609-118 -2293083	57	Dat 3/1/2	
ill To til Service Corp. iberty Lane West npton, NH 0384	t 2 A Asbury, Director		Ship To	
eeks Ended 2/22	2/13			
P/O #	Terms		Project	/
	Net 10 Days	201305	Unitil, NU NH Marginal St	ıdy
Hours	. <u> </u>	Description	Rate	Amount
Ι	Paul M. Normand Debbie L. Gajewski Marcy E. Stefan			1,500.00 450.00 1,800.00
			Total	\$3,750.0
				00-182-03-28

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 5 of 29



Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 6 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

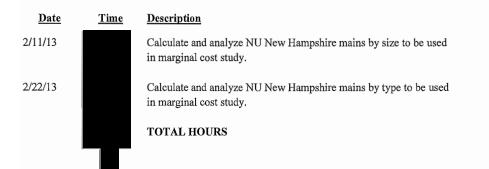
Professional Services

February 2013

Debbie Gajewski

Unitil Service Corp. / Northern Utilities

W. O. #201305 NH Division Marginal Cost Study



Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 7 of 29

MA	EMENT APPLICATIONS CONSULTING, INC.
	Professional Services
	February 2013
	Marcy Stefan
	Northern Utilities-New Hampshire
W. O. #201305	Marginal Cost Study 2012
Date <u>T</u>	Description
Week of 1/28/13- 2/1/13	Setup Marginal Cost Study model.
Week of 2/4/13- 2/8/13	Discuss data requests and review data request responses.
Week of 2/11/13- 2/16/13	Review data request responses.
Week of 2/18/13- 2/22/13	Review data request responses.

Total:



Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 8 of 29

	Rocky Drive, Suite	e 201			Invoice
Read	ing, PA 19609-11	57		Date	Invoice #
T.I.N. 2	23-2293083			4/4/2013	20130416
Bill To			Ship To		
	st			<u> </u>	
Weeks Ended 3/2	29/13				•
P/O #	Terms		Proje	ect	
	Net 10 Days	2	201305 Unitil, NU N	TH Marginal Study	1
Hours		Description		Rate	Amount
	James L. Harrison Marcy E. Stefan Secretarial Services				1,750.00 6,675.00 12.50

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 9 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

March 2013

Paul Normand

Unitil Service Corp. / Northern Utilities

W. O. #201305

New Hampshire Division Marginal Cost Study



Description

Review model, assumptions. Review the capacity scenarios with Tim for growth. Review drafts.

TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 10 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC. Professional Services March-13 James L. Harrison

Work Order: 201305 Description: NU -MH MCS

Date	Hours	Task Description
3/15/13		Review and revise model with M Stefan
3/21/13		Review and revise model with M Stefan
		Review results by comparing with other studies; investigate overheads for
3/22/13		services and meters in company supplied workpapers
3/29/13		Review comments and submit comments to M Stefan
Total		

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 11 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

March 2013

Marcy Stefan

Northern Utilities-New Hampshire

W. O. #201305

Marginal Cost Study 2012

Date	<u>Time</u>	Description
Week of 2/25/13- 3/2/13		Setup Marginal Cost Study model. Discussions with company personnel on data provided. Input data into models and update Marginal Cost Study.
Week of 3/3/13- 3/9/13		Input data into models and update Marginal Cost Study. Discussions with company personnel on data provided.
Week of 3/11/13- 3/15/13		Input data into models and update Marginal Cost Study. Evaluation and analysis of data provided.
Week of 3/18/13- 3/22/13		Input data into models and update Marginal Cost Study. Evaluation and analysis of data provided. Discussions with company personnel on data provided.

Total:

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 12 of 29



Management Applications Consulting, Inc. 1103 Rocky Drive, Suite 201 Reading, PA 19609-1157

In	V)(:e

Date	Invoice #
5/3/2013	20130514

T.I.N. 23-2293083

Bill To Unitil Service Corp. 6 Liberty Lane West Hampton, NH 03842 Attn: Ms. Karen Asbury, Director

Regulatory Services

Ship To		

P/O #	Terms		Project	
	Net 10 Days	201305 Unit	til, NU NH Marginal Stud	y 🗸
Hours		Description	Rate	Amount
	Paul M. Normand James L. Harrison Michael J. Morganti Debbie L. Gajewski Marcy E. Stefan Secretarial Services	5/14/13 HPPROVED For \$47,400 5FC \$4,575 \$22.03.25 \$4325 \$28.02.00 \$250.0 \$43575.00	и. ,00 20 КА	625.0 625.0 225.0 1,125.0 1,875.0 100.0

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 13 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

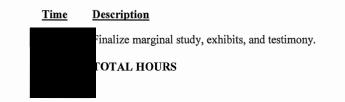
Professional Services

April 2013

Paul Normand

Unitil Service Corp. / Northern Utilities

W. O. #201305 New Hampshire Division Marginal Cost Study



Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 14 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC. Professional Services April-13 James L. Harrison

Work Order: 201305 Description: NU - NH MCS

Date	Hours	Task Description
3/30/13		Update Foss contract.
		Revise design day write up for M Morganti, review/revise inflation estimate with M
4/1/13		Stefan.
Total		

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 15 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

April 2013

Michael Morganti

Unitil Service Corp. / Northern Utilities New Hampshire Division Marginal Cost Study

W. O. #201305

Date Time Description 4/1/13 Reviewing write-up for testimony regarding design day demands calculation. TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 16 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

April 2013

Debbie Gajewski

Unitil Service Corp. / Northern Utilities

W. O. #201305 NH Division Marginal Cost Study

Date	<u>Time</u>	Description
04-08-13		Protected and tested the NUNH Marginal Cost Studies (MCS).
04-11-13		Developed print macros for NUNH MCS model.
04-15-13		Developed print macros for NUNH MCS model.
04-23-13		Developed print macros for NUNH MCS model.
		TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 17 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

April 2013

Marcy Stefan

Northern Utilities-New Hampshire

W. O. #201305

Marginal Cost Study 2012

Date

Description

<u>Time</u>

4/8/13-4/13/13

4/1/13-4/5/13

Write-up on discussion of Marginal Cost Study. Create PDFs of Marginal Cost study and work papers.

Total:



Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 18 of 29



Management Applications Consulting, Inc. 1103 Rocky Drive, Suite 201 Reading, PA 19609-1157 Invoice

Date	Invoice #	
9/5/2013	20130908	

Bill To Unitil Service Corp. 6 Liberty Lane West Hampton, NH 03842 Attn: Ms. Karen Asbury, Director Regulatory Services

T.I.N. 23-2293083

Ship To		
	• ,	

P/O #	Terms		Projec	t	
	Net 10 Days	2013	305 Unitil, NU NH	I Marginal Study	11
Hours	1	Description		Rate	Amount
	Paul M. Normand James L. Harrison Marcy E. Stefan Secretarial Services			tpraes (14,500.00 2,375.00 675.00 200.00 To C 15 / 13 - 03-28
			30-40-	00-00-182	- 03-28
				Total	\$17,750.
			L		

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 19 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

August 2013

Paul Normand

Unitil Service Corp. / Northern Utilities

New Hampshire Division Marginal Cost Study

W. O. #201305

<u>Time</u>

Description

Review filed exhibits.

Data responses.

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 20 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC. Professional Services August-13 James L. Harrison

Work Order: 201305 Description: NU - NH MCS

Date I	<u>Hours</u>	Task Description
8/29/13		Begin drafting responses to OCA Set 2
8/30/13		Complete first draft of responses to OCA Set 2 and email to P Normand
Total		

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 21 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

August 2013

Marcy Stefan

Northern Utilities-New Hampshire Marginal Cost Study 2012

W. O. #201305

Description

Time

8/05/13-8/09/13 8/12/13-8/16/13

Date

PUC Staff Data Request responses. PUC Staff Data Request responses.

Total:

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 22 of 29



Management Applications Consulting, Inc. 1103 Rocky Drive, Suite 201 Reading, PA 19609-1157

Invoice

Date	Invoice #
10/4/2013	20131008

T.I.N. 23-2293083

Bill To
Unitil Service Corp.
6 Liberty Lane West
Hampton, NH 03842
Attn: Ms. Karen Asbury, Director
Regulatory Services

Ship To		

P/O #	Terms		Project	
	Net 10 Days	201305 Un	itil, NU NH Marginal Study	/
Hours		Description	Rate	Amount
	Paul M. Normand James L. Harrison Marcy E. Stefan Secretarial Services			19,000.00 125.00 1,275.00 100.00
			Total	\$20,500.0

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 23 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

September 2013

Paul Normand

Unitil Service Corp. / Northern Utilities

New Hampshire Division Marginal Cost Study

W. O. #201305

<u>Time</u>

Description

Technical conference.

Data Requests Set 2.

Data Requests ODR 1 thru 14.

Data Requests Set 3.

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 24 of 29

WANAGEMENT APPLICATIONS CONSULTING, INC. Professional Services September 2013 Marcy Stefan Northern Utilities-New Hampshire W. O. #201305 Marginal Cost Study 2012 Date Time 9/9/13 - 9/13/13 Preparation for NU PUC technical conference. 9/23/13 - 9/27/13 Preparation for September 11, 2013 Tech Session Oral Data Requests.

Total:



Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 25 of 29

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\sim	

Management Applications Consulting, Inc. 1103 Rocky Drive, Suite 201 Reading, PA 19609-1157

T.I.N. 23-2293083

Invoic			
Date	Invoice #		
11/1/2013	20131107		

Bill To
Unitil Service Corp.
6 Liberty Lane West
Hampton, NH 03842
Attn: Ms. Karen Asbury, Director
Regulatory Services

Ship To			
	_		

Hours		201305 Ur	nitil, NU NH Marginal Study	/
Hours		Description		
			Rate	Amount
	Paul M. Normand Marcy E. Stefan Secretarial Services			6,875.00 1,425.00 75.00
		7	Appnoreo H 30-40	fa PApert 8,375.00 TFC 00-0040-03- 152 11/13/13

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 26 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

October 2013

Paul Normand

Unitil Service Corp. / Northern Utilities

W. O. #201305 New Hampshire Division Marginal Cost Study

<u>Time</u> <u>Description</u>



Data Request ODR-2.

Data Request ODR-3.

Conference call, model description.

Data Request Tech Conference Set 2.

Data Request Tech Conference Set 3.

Tech Conference #2, line-by-line details.

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 27 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

October 2013

Marcy Stefan

Northern Utilities-New Hampshire

W. O. #201305

Marginal Cost Study 2012

<u>Date</u>

Description

<u>Time</u>

9/30/13-10/4/13 10/7/13-10/11/13 Responses to Data Requests. Technical conference with PUC staff.

Total:



Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 28 of 29

1103 Rocky Drive, Suite 201			sulting, I			Invoice
Readir	ng, PA 19609-11	57			Date	Invoice #
T.I.N. 23-2293083					1/2/201	4 20140105
Bill To				Ship To		
	t					
Weeks Ended 12/2	27/13					
P/O #	Terms			Proj	ect	
	Net 10 Days		20	1305 Unitil, NU 1	NH Marginal Stud	у
Hours		Descrip	tion		Rate	Amount
					Approved F	a Aqueot
				30	Approve 6 13,71 57 -40-00-00-1/1	-C 182-03-2 4/14

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Marginal Cost) Page 29 of 29

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

December 2013

Paul Normand

Unitil Service Corp. / Northern Utilities

W. O. #201305

New Hampshire Division Marginal Cost Study

DateTimeDescription12/3 to 12/4/13Data Request 3-9.12/9 to 12/11/13Data Request Set 3.0 responses.12/19 to 12/20/13Settlement numbers review.12/26 to 12/27/13Initial rate Design.

Tab 3

Rate Design

Management Applications (MAC)

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 1 of 22



Management Applications Consulting, Inc. 1103 Rocky Drive, Suite 201 Reading, PA 19609-1157

T.I.N. 23-2293083

li li	nvoice
Date	Involce #
2/1/2013	20130219

Bill To	Ship To
Unitil Service Corp. 6 Liberty Lane West Hampton, NH 03842 Attn: Ms. Karen Asbury, Director Regulatory Services	

P/O #	Terms	Pr	oject	
	Net 10 Days	201306 Unitil, N	IU NH Rate Design	\checkmark
Hours	E	Description	Rate	Amount
	IN-SCOPE RATE DESIG Paul M. Normand OUT-OF-SCOPE WEATH Paul M. Normand Michael J. Morganti Secretarial Services	N: HER NORMALIZATION:		250.00 187.50 225.00 12.50

30-40.00.00-182-03-28 KM

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 2 of 22

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

January 2013

Paul Normand

Unitil Service Corp. / Northern Utilities

W. O. #201306

New Hampshire Division Rate Design

Time Description

IN-SCOPE SERVICES: Review last study and data request.

OUT-OF-SCOPE SERVICES: Weather normalization review.

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 3 of 22

MANAGEMENT APPLICATIONS CONSULTING, INC. **Professional Services** January 2013 **Michael Morganti** Unitil Service Corp. / Northern Utilities W. O. #201306 New Hampshire Division Rate Design <u>Date</u> <u>Time</u> **Description** OUT-OF-SCOPE SERVICES: 1/23/13 Reviewing Weather Normalization Adjustment (WNA) Clauses. Summarizing a typical WNA and sending to Company. 1/24/13 TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 4 of 22

	agement Applicati Rocky Drive, Suite	ons Consulting, Inc. 201		Invoice
Read	ling, PA 19609-115	7	Date	Invoice #
T.I.N. 1	23-2293083		3/1/201	3 20130317
Bill To				
nitil Service Cor Liberty Lane We ampton, NH 038 Attn: Ms. Kar	est	Ship	lo	
Weeks Ended 2/2	22/13			
 P/O #	Terms		Project	
	Net 10 Days	201306 Ui	nitil, NU NH Rate Design	1
Hours		Description	Rate	Amount
	IN-SCOPE SERVICE Paul M. Normand Debbie L. Gajewski OUT-OF-SCOPE SER NORMALIZATION): Michael J. Morganti	VICES (WEATHER		1,125.00 1,912.50 225.00
			Tatal	\$3,262.50
			Total	\$5,202.50

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 5 of 22

MANAGEMENT APPLICATIONS CONSULTING, INC. **Professional Services** February 2013 **Paul Normand** Unitil Service Corp. / Northern Utilities New Hampshire Division Rate Design <u>Time</u> **Description IN-SCOPE SERVICES:** Review last rate design and modify spreadsheet and set up for \$5 M dummy run. TOTAL HOURS

W.O.#201306



Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 6 of 22

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

February 2013

Debbie Gajewski

Unitil Service Corp. / Northern Utilities

W. O. #201306

NH Division Rate Design Study

Date	<u>Time</u>	Description
		IN-SCOPE SERVICES:
2/15/13		Develop NU New Hampshire rate design and link bill impacts.
2/18/13		Develop NU New Hampshire rate design.
2/19/13		Develop NU New Hampshire rate design.
2/20/13		Develop NU New Hampshire rate design.
		TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 7 of 22

MANAGEMENT APPLICATIONS CONSULTING, INC. **Professional Services** February 2013 Michael Morganti Unitil Service Corp. / Northern Utilities W. O. #201306 New Hampshire Division Rate Design <u>Date</u> <u>Time</u> **Description OUT-OF-SCOPE SERVICES:** 1/30/13 Discussing WNA with Paul Normand and outlining proposed WNA. 1/31/13 Conference call regarding WNA adjustment. TOTAL HOURS



Management Applications Consulting, Inc. 1103 Rocky Drive, Suite 201 Reading, PA 19609-1157

T.I.N. 23-2293083

	IVUICE
Date	Invoice #
4/4/2013	20130417

Invoico

....

Bill To	
Unitil Service Corp. 6 Liberty Lane West Hampton, NH 03842 Attn: Ms. Karen Asbury, Director	
Regulatory Services	

Ship To	 		

P/O #	Terms		Project		
	Net 10 Days	201306 U	201306 Unitil, NU NH Rate Design 🗸		
Hours		Description	Rate	Amount	
	Paul M. Normand Michael J. Morganti Debbie L. Gajewski Secretarial Services			4,375.0 1,125.0 1,237.1 12.0	
	I		Total	\$6,75	

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 9 of 22

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

March 2013

Paul Normand

Unitil Service Corp. / Northern Utilities

New Hampshire Division Rate Design

W. O. #201306

<u>Time</u> <u>Description</u>



IN-SCOPE SERVICES: Prepare two early, initial rate design scenarios in tandem with Maine for turnaround.

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 10 of 22

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

March 2013

Michael Morganti 🕢

Unitil Service Corp. / Northern Utilities

W. O. #201306		New Hampshire Division Rate Design
Date	<u>Time</u>	Description
3/11/13		IN-SCOPE SERVICES: Updating rate design worksheet and bill impacts for billing determinants and weather normalization adjustment.
3/30/13		Setting up rate design worksheet for weather normalization sales by rate and block and pricing out volumes to agree with cost of service study.
		TOTAL HOURS

x.

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 11 of 22

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

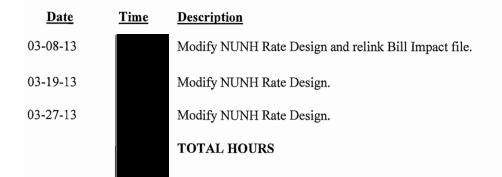
March 2013

Debbie Gajewski

Unitil Service Corp. / Northern Utilities

W. O. #201306

NH Division Rate Design Study



Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 12 of 22

<u>MA(</u>

Management Applications Consulting, Inc. 1103 Rocky Drive, Suite 201 Reading, PA 19609-1157

T.I.N. 23-2293083

Date	Invoice #	
5/3/2013	20130515	

Invoice

Bill To
Unitil Service Corp. 6 Liberty Lane West Hampton, NH 03842 Attn: Ms. Karen Asbury, Director Regulatory Services

Ship To			

P/O #	Terms		Project	
	Net 10 Days	201306 U	Jnitil, NU NH Rate Design	
Hours		escription	Rate	Amount
	Paul M. Normand Michael J. Morganti Debbie L. Gajewski Secretarial Services		ABARSNED	3,750.0 225.0 900.0 50.0 50.0 60 PAYNEOT FL 4/17
			Total	\$4,925.

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 13 of 22

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

April 2013

Paul Normand

Unitil Service Corp. / Northern Utilities

W. O. #201306

New Hampshire Division Rate Design

Time Description

Finalize rate design, exhibits, and testimony.



Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 14 of 22

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

April 2013

Michael Morganti

Unitil Service Corp. / Northern Utilities

W. O. #2013)6	New Hampshire Division Rate Design	
Date	<u>Time</u>	Description	
4/5/13		Running proposed revenues in cost of services. Checking page references in testimony. Completing PDF of workpapers and Exhibit 8. TOTAL HOURS	

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 15 of 22

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

April 2013

Debbie Gajewski

Unitil Service Corp. / Northern Utilities

W. O. #201306

NH Division Rate Design Study

<u>Date</u>	<u>Time</u>	Description
04-01-13		Modification of NH Rate Design.
04-03-13		Modification of NH Rate Design.
04-05-13		Modification of NH Rate Design.
		TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 16 of 22



Management Applications Consulting, Inc. 1103 Rocky Drive, Suite 201 Reading, PA 19609-1157

T.I.N. 23-2293083

Date	Invoice #
8/1/2013	20130808

Invoice

Bill To
Unitil Service Corp.
6 Liberty Lane West
Hampton, NH 03842
Attn: Ms. Karen Asbury, Director
Regulatory Services

Ship To	

P/O #	Terms		Project	
	Net 10 Days	201306 1	Jnitil, NU NH Rate Design	\checkmark
Hours		Description	Rate	Amount
	Paul M. Normand			375.00
			Apphare	to paperou
			30, 40,08,-30 A	For paperou 1, 182,03, 28 375,00 JFC 8/20/17
			Total	\$375.0

30.40.00.00.182.03.28

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 17 of 22

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

July 2013

Paul Normand

Unitil Service Corp. / Northern Utilities

W. O. #201306 New Hampshire Division Rate Design

<u>Time</u> <u>Description</u>



Data request responses.



Management Applications Consulting, Inc. 1103 Rocky Drive, Suite 201 Reading, PA 19609-1157

T.I.N. 23-2293083

IIIVOICE		
Date	Invoice #	
9/5/2013	20130909	

P/O #	Terms		Pro	ject	
	Net 10 Days	-	201306 Unitil, NU	NH Rate Design	
Hours	, I	Description		Rate	Amount
	Debbie L. Gajewski Secretarial Services	·		Apperance Gre \$93 59 9/11	900.00 37.50 7,50 FC 3/13 po-182-03-2
				30-40-00-	0-182-03-2

Ship To

\$937.50 Ka

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 19 of 22

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

August 2013

Debbie Gajewski

Unitil Service Corp. / Northern Utilities

W. O. #201306

NH Division Rate Design Study

Date	<u>Time</u>	Description
8-13-13		Respond to NHPUC data requests.
8-14-13		Respond to NHPUC data requests.
		TOTAL HOURS

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 20 of 22



Management Applications Consulting, Inc. 1103 Rocky Drive, Suite 201 Reading, PA 19609-1157

T.I.N. 23-2293083

Ir	nvoice
Date	Invoice #
10/4/2013	20131009

Bill To
Unitil Service Corp.
6 Liberty Lane West
Hampton, NH 03842
Attn: Ms. Karen Asbury, Director
Regulatory Services

Ship To		

4 Weeks Ended 9/27/13

P/O #	Terms		Project	
	Net 10 Days	201306	Unitil, NU NH Rate Design	
Hours		Description	Rate	Amount
	Paul M. Normand Debbie L. Gajewski			1,250.00
	Subtotal - All Profess	sional Services		2,150.0
	Transportation Exper Meals Expense Lodging Expense	ISE	645.10 19.22 119.00	645.10 19.22 119.00
			Total	\$2,933.

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 21 of 22

MANAGEMENT APPLICATIONS CONSULTING, INC.

Professional Services

September 2013

Paul Normand

Unitil Service Corp. / Northern Utilities

W. O. #201306

New Hampshire Division Rate Design



Description

Review for Technical Conference.

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 3 (Rate Design) Page 22 of 22

MANAGEMENT APPLICATIONS CONSULTING, INC. **Professional Services** September 2013 Debbie Gajewski Unitil Service Corp. / Northern Utilities W. O. #201306 **NH Division Rate Design** <u>Date</u> <u>Time</u> **Description** 09-12-13 Respond to NUNH data request Staff 2-37. 09-26-13 Respond to NUNH data request ODR 2-7. 09-27-13 Respond to NUNH data request ODR 14. TOTAL HOURS

Tab 4

Concentric Energy Advisors

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 1 of 31



March 12, 2013

George Simmons Unitil Corporation 6 Liberty Lane W Hampton, NH 03842-1720

Subject: Invoice #6681

Dear Mr. Simmons:

Please find attached Concentric Energy Advisors, Inc.'s invoice for professional services provided during the month of February 2013 on the Northern Utilities (N.H.) Rate Plan Prop assignment. Please remit payment within 30 days to "Concentric Energy Advisors, Inc." at the following address:

293 Boston Post Road West Suite 500 Marlborough, MA 01752 <u>Attention</u>: David Clanton

Concentric invoices include a summary of billable expenses that include overnight delivery charges, copier charges, long distance charges and any associated travel. If you would like to view these charges in more detail, please contact either David Clanton or me at (508) 263-6200 and we will be happy to forward the detail associated with project expenses. Thank you.

Sincerely, Concentric Energy Advisors, Inc.

games D. Simpson

James D. Simpson Senior Vice President

30-40-00-00-182-03-28

Attachment

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 2 of 31

.

Invoice			March 12, 201		
CONC ENERGY	ENTRIC Advisors		Engagement N Involce No:	lo: 02932.00 0006681	
George Simmons Unitil Corp 6 Liberty Lane W Hampton, NH 03842-1720					
Engagement 02932.00 Professional Services from F		Jtilities (N.H.) Rate pruary 28, 2013	Plan Prop		
Phase 01	Prefiling - Not to ex	<ceed< td=""><td></td><td></td><td></td></ceed<>			
Professional Personnel	0				
Begin		Hours	Rate	Amount	
Senior VP				1,912.50	
Assistant VP				3,187.50	
Analyst Totals				1,873.19 6,973.19	
Total L	abor			0,575.15	6,973.19
Reimbursable Expenses					
Billable Travel Expenses				72.22	
Total R	eimbursables			72.22	72.22
Unit Billing					
Coples					
Black & White Copies, Fel Total U		25.0 C	opies @ 0.08	2.00 2.00	2.00
Billing Limits		Current	Prior	To-Date	
Labor Limit Remaining		6,973.19	0.00	6,973.19 36,397.00 29,423.81	
			Total this P	hase	\$7,047.41
			Total this Inv	voice	\$7,047.41
Billings to Date					
	Current	Prior	Total		
Labor	6,973.19	0.00	6,973.19		
Expense	72.22	0.00	72.22		
Unit	2.00	0.00	2.00		
Totals	7,047.41	0.00	7,047.41		
	For billing inquiries, Taxpa	please call us at (yer ID: 01-056806			

293 BOSTON POST ROAD WEST, SUITE 500 • MARLBOROUGH, MASSACHUSETTS 01752 • TEL 508.263.6200 • FAX 508.303.3290

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 3 of 31

Engagement 02932.00	Northern Utilities (N	I.H.) Rate Plan P	rop	Invoice	0006681
Billing Backup				Tuesday, Mar	ch 12, 2013
Concentric Energy Advisors, Inc.	Invoi	ce 0006681 Date	ad 3/12/2013		2:00:49 PM
		During and the second sec			
Engagement 02932.00	Northern Utili	ties (N.H.) Rate I	Plan Prop		
Phase 01 F	Prefiling - Not to exce	ed			
Professional Personnel					
		Hours	Rate	Amount	
Senior VP		nouro	11410	71110UIII	
Simpson, James	2/11/2013			212.50	
Prepare questions for No	orthern meeting.				
Simpson, James	2/14/2013			531.25	
Kickoff meeting with Nor G Simmons, G Epler.	thern - M Collin, T M	elssner, K Asbur	y, D Chong,		
Simpson, James	2/21/2013			425.00	
Discuss Northern Utilitie Northern modeling with I		rcn with M Bartos	. Discuss		
Simpson, James	2/22/2013			106.25	
Exchange emails with T capital tracker.	Meissner, D Chong,	G Simmons on N	lorthern		
Simpson, James	2/28/2013			637.50	
Prepare revisions to Nor D Chong.	thern financial Model	, Prepare and se	nd email to		
Assistant VP					
Bartos, Melissa	2/12/2013		dels off	478.13	
Read background mater meeting		pson to discuss I	kick-off		
Bartos, Melissa	2/13/2013			637.50	
Prepare kick-off meeting	•			478.13	
Bartos, Melissa Attend kick-off meeting i	2/14/2013			476.13	
Bartos, Melissa	2/15/2013			398.44	
Develop draft capital tra mechanism with J.Simps	cker mechanism sum	mary; discuss ca	apital tracker		
Bartos, Melissa	2/21/2013			318.73	
Discuss model and rese	•				
Bartos, Melissa	2/22/2013			398.44	
Review client data; deve	lop additional data re	equests; discuss	research		
needs with A.Bogdonoff Bartos, Melissa	2/25/2013			318.75	
Review A.Bogdonoff res		edback		0.5/10	
Bartos, Melissa	2/28/2013			159.38	
Discuss research with A	.Bogdonoff				
Analyst					
Bogdonoff, Alison	2/22/2013			502,56	
capital tracker research	0/05/0040			602.04	
Bogdonoff, Allson	2/25/2013			593.94	
capital tracker research Bogdonoff, Allson	2/26/2013			548.25	
capital tracker research	LILUILUIU			0-0.20	
Bogdonoff, Alison	2/27/2013			45.69	
capital tracker research					
Bogdonoff, Allson	2/28/2013			182.75	
capital tracker research					
Totals				6,973.19	0.070.40
Total Labor					6,973.19

Page 2

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 4 of 31

Engagement 0293	2.00	Northern Utilities (N.H.) Rate Plan Prop	Invoice	0006681
Reimbursable Expe	enses			
Billable Travel Exper	ISES			
EX 0003325	2/14/2013	Bartos, Melissa / Mileage	21.47	
EX 0003325	2/14/2013	Bartos, Melissa / Tolls	.75	
EX 0003333 2/14/2013 Simpson, James / Northern Utilities Rate Pla Kickolf		Simpson, James / Northern Utilities Rate Plan Kickoff	50.00	
	Total Reimb	ursables	72.22	72.22
Unit Billing				
Copies				
Black & White C	opies, February	2013 25.0 Copies @ 0.08	2.00	
	Total Units	,	2.00	2.00
		Total this	Phase	\$7,047.41
		Total this Enga	gement	\$7,047.41
		Total this	Report	\$7,047.41

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 5 of 31

Invoice					
	NTRIC DVDsóns		April 08, 2013 Engagement No: Invoice No:	02932.00 0006740	
George Simmons Jnitil Corp I Liberty Lane W łampton, NH 03842-1720					
ingagement 02932.00 Professional Services from Marc	h 01, 2013 to March		Plan Prop		
hase 01 Professional Personnel	Prefiling - Not to ex	ceed			
Senior VP Assistant VP Project Manager Analyst Totals				Amount 19,231.25 4,223.44 345.31 2,969.69	•
Total Labor	•			26,769.69	26,769.69
Init Billing					
Copies					
Black & White Copies, March Total Units		96.0 C	opies @ 0.08	7.68 7.68	7.68
illing Limits		Current	Prior	To-Date	
Labor	26	6,769.69	6,973.19	33,742.88	
Limit				36,397.00	
Remaining				2,654.12	
			Total this Pha	se	\$26,777.37
			Total this Invoi	ce	\$26,777.37
outstanding Invoices					
Number 0006681 Total	Date 3/12/2013	Balance 7,047.41 7,047.41			
illings to Date					
	Current	Prior	Total		
Labor	26,769.69	6,973.19	33,742.88		
Expense	0.00	72.22	72.22		
Unit	7.68	2.00	9.68		
Totals	26,777.37	7,047.41	33,824.78		

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 6 of 31

ngagement 02932.00 Nor	thern Utilities (N.H	I.) Rate Plan P	rop	Invoice	0006740
Billing Backup				Monday, Ar	oril 08, 2013
oncentric Energy Advisors, Inc.	Invoic	e 0006740 Dat	ed 4/8/2013		1:12:53 PM
ngagement 02932.00	Northern Utilitie	es (N.H.) Rate	Plan Prop		
Phase 01 Prefili	ng - Not to exceed	 d			
Professional Personnel					
		Hours	Rate	Amount	
Senior VP					
Simpson, James	3/1/2013			212.50	
Prepare analysis of Northern Respond to email. Discuss No Discuss Northern research wi	orthern financial m				
Simpson, James	3/4/2013			212.50	
Research Capital trackers for					
Simpson, James	3/5/2013			106.25	
Research Capital tracker mec				050.05	
impson, James Discuss Northern capital track	3/7/2013	Roview North	rn capital	956.25	
tracker info Prepare strawmar Prepare and send email to M	Capital Tracker	tables and sch			
Simpson, James	3/8/2013			106.25	
Exchange emails with M Colli		er issues, confe	erence call.	105.00	
	8/11/2013	a la discussion	of.	425.00	
Prepare for Northern rate disc Northern capital tracker - M B Chong, B Coons, T Meissner,	artos, M Collin, G	Simmons, L B			
npson, James 3	/12/2013			106.25	
Prepare list of sections for No		ker testimony			
	3/13/2013			743.75	
Make edits to Northern testim exhibits with M Bartos. Discus M Bartos. Review, make revi	s Northern CapE	x Tracker sche	dules with		
impson, James 3	/14/2013			850.00	
Review Northern testimony is: for Northern. Prepare and sei rate plan issues. Prepare and Collin, G Simmons. Email M C	nd email to M Col I send email on E	lin, Ġ Simmons	. Research		
• •	/15/2013			425.00	
Research TIRF reports and so schedules.	chedules. Prepare	e Northern testi	mony and		
	/16/2013			425.00	
Prepare Northern testimony a	nd schedules.				
impson, James 3	/17/2013			1,806.25	
Prepare Northern testimony a schedules to Unitil.		stribute testimo	ny and		
	18/2013	Lindate and	viae	1,168.75	
Make revisions to Northern Ca Exchange emails with M Collin for G Simmons edits.					
impson, James 3	/19/2013			1,275.00	
Review B Yardley suggestion: responsePrepare revisions to G Simmons on TIRF matters. issues. Prepare and send em	Northern testimo Discuss with M E	ny. Exchange e	emails with		
•	/20/2013			1,912.50	

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 7 of 31

Engagement	02932.00	Northern Utilities (N.H.) Rate Plan Prop	Invoice	0006740
	conference call or D Debski.Discuss	revisions to Northern testimony. Participate in Northern testimony - K Asbury, G Simmons, D (testimony with M Bartos. Prepare edits and revi		
	Include G Simmor		318.75	
	Review G Simmo	3/21/2013 ns edits; add to testimony; prepare and send que ncerning some edits.		
Simpson, Jan		3/22/2013	850.00	
, .		erence call to discuss Northern testimony. Prepa		
Simpson, Jan	•	3/24/2013	1,912.50	
	Prepare edits and	revisions to Capital tracker testimony. Add rate of lean version. Prepare exhibits. Distribute.	lesign	
Simpson, Jan	ies	3/25/2013	743.75	
	Review Unitil Cap	G Simmons, J Gulliver. Make revisions to testin Ex schedules. Send email to B Coons. Prepare a prague about CapEx projections.		
Simpson, Jan		3/26/2013	1,806.25	
	requirement calcu comments from N	h tariff. Revise exhibits file with revised revenue lations from B Coons. Prepare Rate Plan tarlff. I Collin, G Simmons, D Chong. Revise exhibits a email on suggested revisions.		
Simpson, Jan	nes	3/27/2013	1,806.25	
	attached. Review testimony and ext	email on testimony to M Collin, with revised test M Collin response. Prepare revised versions of libits.Prepare final version of testimony. Send to pate the tertific		
Simpson, Jan	Simmons. Prepar	3/28/2013	850.00	
•	Exchange emails from K Asbury, D discussion of Nort	with D Debski on Rate Plan tariff. Respond to en Chong/B Coons on Rate Plan tariff. Participate ir hern Rate Plan tariff with Unitil. Review clean ve from G Simmons.	nails	
Simpson, Jan	nes	3/29/2013	212.50	
	send comments to and send emails t	B Coons, D Chong to Rate Plan tariff. Prepare D Debski. Review edits to Rate Plan tariff. Prep o D Debski, D Chong.		
Bartos, Melis		3/1/2013	318.73	
,		cker research; review prior capital tracker testime		
Bartos, Melis	•	3/6/2013	717.19	
Bartos, Melis		3/7/2013	796.88	
	Review first draft	of schedules with J.Simpson; discuss ESM with rch and summarize ESMs of other companies		
Bartos, Melis		3/11/2013	318.75	
		h client to discuss proposed rate	170.10	
Bartos, Melis		3/13/2013	478.13	
Bartos, Melis		for draft testimony 3/19/2013	478.13	
	sa Review and modif	*****	470.15	
Bartos, Melis		3/20/2013	956.25	
	Conference call w	ith client to discuss testimony; revise schedules; n draft testimony; incorporate B.Coons exhibit 5	review	
Bartos, Melis	sa	3/25/2013	159.38	
	Revise schedules			
Project N	•			
. ogonoski, J		3/12/2013	345.31	
Analyst	Research tariff lar	nguage for ESMs		

Page 3

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 8 of 31

Engagement 02932.00	Northern Utilities (N.H.) F	Rate Plan P <u>rop</u>	Invoice	0006740
Bogdonoff, Alison	3/1/2013		776.68 •	
Capital tracker rese	earch			
ogdonoff, Alison	3/5/2013		456.88 *	
capital tracker rese	arch			
Bogdonoff, Alison	3/6/2013		959.44 🔹	
capital tracker reco	very research and summary			
Bogdonoff, Alison	3/7/2013		776.69 •	
capital tracker rese	arch and summary			
Totals		2	6,769.69	
Total Lab	or			26,769.69
Unit Billing				
Copies				
Black & White Copies, Marc	h 2013	96.0 Copies @ 0.08	7.68	
Total Uni	ts		7.68	7.68
		Total this Phas	e	\$26,777.37
		Total this Engagemer	nt	\$26,777.37
		Total this Repo	rt	\$26,777.37

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Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 9 of 31

Invoice					
			June 04, 201 Engagement Invoice No:		
George Simmons Jnitil Corp 5 Liberty Lane W 4ampton, NH 03842-1720					
Engagement 02932.00		n Utilities (N.H.) Ra	ite Plan Prop		
Professional Services from April Phase 01	01, 2013 to April Prefiling - Not to				
Professional Personnel	i ioning fields				
Senior VP Assistant VP Totals		Hours	Rate	Amount 7,118.75 2,550.00 9,668.75	
Total Labor				0,000.70	9,668.75
Billing Limits		Current	Prior	To-Date	
Labor Limit		9,668.75	33,742.88	43,411.63	
Adjustment				36,397.00	-7,014.63
			Total this	Phase	\$2,654.12
			Total this l	nvoice	\$2,654.12
Billings to Date					
	Current	Prior	Total		
Labor	2,654.12	33,742.88	36,397.00		
Expense Unit	0.00 0.00	72.22 9.68	72.22 9.68		
Totais	2,654.12	33,824.78	36,478.90		
			t (508) 263-6200		

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 10 of 31

Engagement 02	932.00				Invoice	0006858
Billing Ba	ickup				Tuesday, Ju	ine 04, 2013
Concentric Energ	•	In	voice 0006858 Dat	ed 6/4/2013		2:43:53 PM
		N. diaman				
ngagement	02932.00		tilities (N.H.) Rate	lan Prop		
Phase	01	Prefiling - Not to ex	ceed			
Professional Per	sonnel				•	
Senior VP			Hours	Rate	Amount	
Simpson, James		4/3/2013			3,187.50	
testii com	mony. Review NH ments and edits to	s to M Collin NH test CapEx plan (K Spra T Meissner testimor estimony. Prepare re	gue file). Prepare ny. Prepare edits a	nd		
Simpson, James		4/4/2013			2,231.25	
Rese sche	earch ENGI capita dules. Distribute t	hanges. Make revision I tracker. Make final D Unitil. Review K Sp Discuss with M Bartos	versions of testimo rague CapEx fored			
impson, James		4/5/2013	hadula a sud au alu	- Lindata	1,062.50	
		stimony. Review so G Simmons on testi		sis. Update.		
Simpson, James		4/8/2013			318.75	
	ew emails from Ur mmons. Revise te	nitil. Discuss revisio	ns to testimony wit	h		
Simpson, James		4/9/2013			318.75	
testir final		G Simmons on final maining testimony is nons.				
Assistant VP artos, Melissa		4/2/2013			019 75	
,	se schedules	4/2/2013			318.75	
artos, Melissa		4/2/2013			318.75	
	se schedules	1/0/0010				
artos, Melissa Revi	se testimony and	4/3/2013 exhibits			318.75	
artos, Melissa		4/3/2013			318.75	
	se testimony and					
artos, Melissa Bovi	se testimony and e	4/4/2013			557.81	
artos, Melissa	se testimony and t	4/4/2013			557.81	
	se testimony and	exhibits				
artos, Melissa	o ochodulo for re-	4/8/2013			79.69	
Revis artos, Melissa	se schedule for re	vised rate design 4/8/2013			79.69	
	se schedule for re					
	Totals				9,668.75	
	Total Labor					9,668.75
				Total this Pl	hase	\$9,668.75
			Т	otal this Engager	nent	\$9,668.75
				Total this Da	nort	¢0 669 75
				Total this Re	port	\$9,668.75

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Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 11 of 31



July 15, 2013

George Simmons Unitil Corporation 6 Liberty Lane W Hampton, NH 03842-1720

Subject: Invoice #6917

Dear Mr. Simmons:

Please find attached Concentric Energy Advisors, Inc.'s invoice for professional services provided during the month of June 2013 on the Northern Utilities (N.H.) Rate Plan Prop assignment. Please remit payment within 30 days to "Concentric Energy Advisors, Inc." at the following address:

293 Boston Post Road West Suite 500 Marlborough, MA 01752 <u>Attention</u>: David Clanton

Concentric invoices include a summary of billable expenses that include overnight delivery charges, copier charges, long distance charges and any associated travel. If you would like to view these charges in more detail, please contact either David Clanton or me at (508) 263-6200 and we will be happy to forward the detail associated with project expenses. Thank you.

Sincerely, Concentric Energy Advisors, Inc.

games D. Simpson

James D. Simpson Senior Vice President

Attachment

7/22/13 Approco For Payment JF-C \$\$4778,13 30-40-00-00-182-03-28

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 12 of 31

	ONCEN Nergy Ai	ITRIC DVISORS		July 15, 2013 Engagement No: Invoice No:	02932.00 0006917	
eorge Simmons hitil Corp Liberty Lane W ampton, NH 0384	12-1720	MACONDESCO MERSIES MARCON				
ngagement	02932.00	Northern I 01, 2013 to June 30	Utilities (N.H.) Rate	e Plan Prop		
			<u>. 2013</u>			
nase vofocological Boro	02	Post filing				
ofessional Pers	onnei					
Acciptont				ļ	mount	
Assistant VP	Totals				478.13 478.13	
	Totals				4/0.13	478.13
				Total this Phase		\$478.13
				Total this Invoice		\$478.13
llings to Date						
		Current	Prior	Total		
Labor		478.13	36,397.00	36,875.13		
Expense		0.00	72.22	72.22		
Unit		0.00	9.68	9.68		
		478.13	36,478.90	36,957.03		
Totals						
		For billing inquiries	please call us at ayer ID: 01-056806	(508) 263-6200		
		For billing inquiries	, please call us at yer ID: 01-056806	(508) 263-6200		
		For billing inquiries	please call us at ayer ID: 01-056806	(508) 263-6200		
		For billing inquiries	please call us at yer ID: 01-056806	(508) 263-6200		
		For billing inquiries	please call us at iyer ID: 01-056806	(508) 263-6200		
		For billing inquiries	please call us at iyer ID: 01-056806	(508) 263-6200		
		For billing inquiries	please call us at iyer ID: 01-05680((508) 263-6200		
		For billing inquiries	please call us at iyer ID: 01-05680((508) 263-6200		
		For billing inquiries	please call us at yer ID: 01-05680((508) 263-6200		
		For billing inquiries	please call us at yer ID: 01-05680((508) 263-6200		
		For billing inquiries	please call us at iyer ID: 01-05680((508) 263-6200		
		For billing inquiries	please call us at iyer ID: 01-05680((508) 263-6200		
		For billing inquiries	please call us at iyer ID: 01-05680((508) 263-6200		
		For billing inquiries	please call us at iyer ID: 01-05680((508) 263-6200		
		For billing inquiries	please call us at iyer ID: 01-05680((508) 263-6200		
		For billing inquiries	please call us at iyer ID: 01-05680((508) 263-6200		
		For billing inquiries	please call us at iyer ID: 01-05680((508) 263-6200		

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 13 of 31

Engagement 029	32.00	Northern Utilities (N.H.) Rate Plan i	Prop	Invoice	0006917
Billing Ba	ckup				Monday, J	luly 15, 2013
0			bice 0006917 Da	ted 7/15/2013	•	12:06:46 PM
Engagement	02932.00	Northern Lit	lities (N.H.) Rate	Plan Prop		
Phase	02952.00	Post filing				
Professional Pers		r ost hing				
Frotessional Pers	onnei		Hours	Rate	Amount	
Assistant VP						
Bartos, Melissa		6/14/2013			318.75	
Prepa disco		I version of schedules to	provid			
Bartos, Melissa		6/25/2013			159.38	
	w response to en ME and N	NH Staff 1-2, research : H filings	suppler			
	Totals	-			478.13	
	Total Lab	or			•	478.13
				Total this	Phase	\$478.13
			-	Total this Enga	gement	\$478.13
				Total this	Benort	\$478.13

293 Boston Post Road West, Suite 500 • Marlborough, Massachusetts 01752 • Tel 508.263.6200 • Fax 508.303.3290

Page 2

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 14 of 31



August 14, 2013

George Simmons Unitil Corporation 6 Liberty Lane W Hampton, NH 03842-1720

Subject: Invoice #6978

Dear Mr. Simmons:

Please find attached Concentric Energy Advisors, Inc.'s invoice for professional services provided during the month of July 2013 on the Northern Utilities (N.H.) Rate Plan Prop assignment. Please remit payment within 30 days to "Concentric Energy Advisors, Inc." at the following address:

293 Boston Post Road West Suite 500 Marlborough, MA 01752 <u>Attention</u>: David Clanton

Concentric invoices include a summary of billable expenses that include overnight delivery charges, copier charges, long distance charges and any associated travel. If you would like to view these charges in more detail, please contact either David Clanton or me at (508) 263-6200 and we will be happy to forward the detail associated with project expenses. Thank you.

Sincerely, Concentric Energy Advisors, Inc.

games D. Simpson

James D. Simpson Senior Vice President

Attachment

Appensies for PAtfreet 30-40-00-00-182-03-28 \$3,187,50 JFC 5/30/13

293 BOSTON POST ROAD WEST, SUITE 500 - MARLBOROUGH, MASSACHUSETTS 01752 - TEL 508.263.6200 - FAX 508.303.3290

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 15 of 31

Invoice						
Invoice						
				August 14, 2013 Engagement No:	02932.00	
	C <mark>ONCEN</mark> Rergy Adv	TRIC 150255		Invoice No:	0006978	
George Simmons Unitil Corp 6 Liberty Lane W Hampton, NH 038	42-1720					
Engagement <u>Professional Serv</u> Phase	02932.00 <u>ices from July 01, 20</u> 02 Pos		tilities (N.H.) Rate 2013	Plan Prop		
Professional Pers		st ming				
Senior VP			Hours	Rate	Amount ,912.50	
Assistant VP					,275.00	
	Totals Total Labor				8,187.50	3,187.50
	Total Labor			Total this Phas	P	\$3,187.50
				Total this Invoic	e	\$3,187.50
'lings to Date						
		Current	Prior	Total		
Labor Expense		3,187.50 0.00	36,875.13 72.22	40,062.63 72.22		
Unit		0.00	9.68	9.68		
Totals		3,187.50	36,957.03	40,144.53		
	5	- Mars ta sudda a	-lasas selliva et /F	00) 002 6000		
	For	billing inquiries, Taxpay	please call us at (5 ver ID: 01-0568063	08) 263-6200		
-						

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 16 of 31

Backup ergy Advisors, Inc. 02932.00		oice 0006978 Da	ted 8/14/2013	Wednesday, Aug	gust 14, 2013 12:46:00 PM
ergy Advisors, Inc. 02932.00		oice 0006978 Da	ted 8/14/2013		12:46:00 PM
	Northern U				12.10100 T III
02		ilities (N.H.) Rate	Plan Prop		
	Post filing				
Personnel	·				
		Hours	Rate	Amount	
	7/3/2013			212.50	
	-	Bartos			
		Necuse Northern r	osponsos to	850.00	
		ASCUSS NOTTHERT I	esponses to		
es	7/16/2013			850.00	
			innona.		
ı	7/5/2013			318.74	
		ategy with J.Simp	oson; begin		
	•			796.88	
				/ 50.00	
	7/10/2013			159.38	
dit draft responses	to OCA Set 1 and send	to clier			
Totals				3,187.50	
Total Labo	r	·			3,187.50
			Total this	Phase	\$3,187.50
		r	otal this Engage	ement	\$3,187.50
			Total this F	Report	\$3,187.50
	as lake edits to respon H OCA testimony to se eview M Collin edit visions. Prepare c vised draft of resp /P to draft of A Set 1 m to draft OCA Set 1 m raft responses to C di dit draft responses Totals	eview OCA IRs. Exchange emails with M as 7/10/2013 lake edits to responses to NH OCA IRs. D H OCA testimony with M Bartos. as 7/16/2013 eview M Collin edits to OCA IRs; prepare evisions. Prepare comments and suggestic evised draft of response to OCA IR. Send /P 7/5/2013 eview OCA Set 1 requests and discuss str oraft OCA Set 1 responses a 7/9/2013 raft responses to OCA Set 1 a 7/10/2013 dit draft responses to OCA Set 1 and send	295 7/3/2013 leview OCA IRs. Exchange emails with M Bartos 295 7/10/2013 lake edits to responses to NH OCA IRs. Discuss Northern r H OCA testimony with M Bartos. 295 7/16/2013 leview M Collin edits to OCA IRs; prepare and send comment 205 Prepare comments and suggestions to OCA IRs. P 207 7/5/2013 leview OCA Set 1 requests and discuss strategy with J.Simp 207 7/5/2013 207 7/9/2013 207 7/9/2013 207 7/9/2013 207 7/10/2013 207 7/10/2013 20	ass 7/3/2013 leview OCA IRs. Exchange emails with M Bartos ass 7/10/2013 lake edits to responses to NH OCA IRs. Discuss Northern responses to H OCA testimony with M Bartos. ass 7/16/2013 aeview M Collin edits to OCA IRs; prepare and send comments and suggestions to OCA IRs. Prepare envised draft of response to OCA IR. Send to M Collin, G Simmons. /p 7/5/2013 aeview OCA Set 1 requests and discuss strategy with J.Simpson; begin oraft OCA Set 1 responses to OCA Set 1 aft responses to OCA Set 1 aft responses to OCA Set 1 aft responses to OCA Set 1 and send to clier Total Labor	ass 7/3/2013 212.50 leview OCA IRs. Exchange emails with M Bartos 850.00 ass 7/10/2013 850.00 lake edits to responses to NH OCA IRs. Discuss Northern responses to H OCA testimony with M Bartos. 850.00 ass 7/16/2013 850.00 eview M Collin edits to OCA IRs; prepare and send comments and suggestions to OCA IRs. Prepare avised draft of response to OCA IR. Send to M Collin, G Simmons. 7/P a 7/5/2013 318.74 eview OCA Set 1 requests and discuss strategy with J.Simpson; begin 796.88 a 7/10/2013 796.88 atfit draft responses to OCA Set 1 and send to clier 159.38 dit draft responses to OCA Set 1 and send to clier 3,187.50

Page 2

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 17 of 31

			September 11, 2		
	CENTRIC MADVISORS		Engagement No Invoice No:	02932.00 0007028	
George Simmons Jnitil Corp 5 Liberty Lane W Hampton, NH 03842-1720				· . ·	
Engagement 02932.0 Professional Services from		Utilities (N.H.) Rate ust 31, 2013	e Plan Prop		
Phase 02	Post filing				
Professional Personnel					
		Hours	Rate	Amount	
Senior VP				12,962.50	
Consultant				1,602.25	
Totals				14,564.75	
Total	Labor				14,564.75
Unit Billing					
Copies					
Black & White Copies, A	lugust 2013	16.0 0	Copies @ 0.08	1.28	
Total	Units			1.28	1.28
			Total this Pha	asé	\$14,566.03
			Total this Invo	ice	\$14,566.03
Billings to Date					
	Current	Prior	Total		6K
	14,564.75	40,062.63	54,627.38		
Labor	0.00	72.22	72.22		
Expense	1.28	9.68	10.96		
	1.20				
Expense	14,566.03	40,144.53	54,710.56		

Aprisones for Phyming-#14,566,03 JFC 10/15/13

30-40-00-00-182-03-28

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 18 of 31

Engagement 02932.00 Northern Utilities (N.H.) Rate Plan Prop	Invoice 0007028	
Billing Backup	Wednesday, September 11, 2013	
Concentric Energy Advisors, Inc. Invoice 0007028 Dated 9/		
Engagement 02932.00 Northern Utilities (N.H.) Rate Plan	Prop	
Phase 02 Post filing		
Professional Personnel		
Hours R	ate Amount	
Senior VP		
Simpson, James 8/2/2013	425.00	
Review Staff 2 IRs. Exchange emails with G Simmons, T Meissne Debski on assignment of IRs.	·	
Simpson, James 8/5/2013	1,275.00	
Review Staff 2 IRs. Prepare for Unitil conference call to discuss St IRs. Discuss responses to Staff 2 IRs with M Collin, G Epler, T Mei D Chong, G Simmons. Prepare responses to Staff Set 2 IRs.		
Simpson, James 8/6/2013	2,018.75	
Prepare responses to Staff 2 IRs. Review and make edits to Meis draft responses.		
Simpson, James 8/7/2013	1,062.50	
Prepare responses to Staff 2 IRs.	2 197 50	
Simpson, James 8/8/2013 Prepare responses to Staff 2 IRs. Review C Wall research on susp periods. Prepare responses to Staff 2 IRs. Exchange emails with C on IR-related research.		
Simpson, James 8/9/2013	2,550.00	
Prepare responses to Staff 2 IRs. Review and make final edits to 5 74 - 2-83. Send to Unitil. Prepare responses to Staff 2 IRs. Review make final edits to staff 2-86 - 2-102. Send to Unitil.		
Simpson, James 8/13/2013	425.00	
Exchange emails with M Collin on response to Staff 2 IR. Prepare to T Meissner, G Long Staff 2 response.	edits	
Simpson, James 8/15/2013	106.25	
Prepare response to G Epler email concerning response to Staff-2		
Simpson, James 8/16/2013	318.75	
Exchange emails with G Epler. Make revisions to response to Staf Simpson, James 8/26/2013		
Simpson, James 8/26/2013 Prepare and send response to OCA-2 IR to G Simmons, G Epler.	425.00	
Simpson, James 8/28/2013	1,168.75	
Review and organize NH IRs. Prepare discovery log on NH IRs.		
Consultant		
Wall, Christopher 8/5/2013	123.25	
Meeting with J. Simpson to discuss the Discovery Questions.	1 470 00	
Wall, Christopher 8/7/2013 Researched customer price cap information (Staff 2-92). Research	1,479.00	
reports on historical natural gas consumption (Staff 2-96). Research determine the length of the suspension period in rate cases (Staff 2 Research for Staff 2-78.	ch to	
Totals	14,564.75	
Total Labor	14,564.75	
Unit Billing		
Copies		
Black & White Copies, August 2013 16.0 Copies		
Total Units	1.28 1.28	
	Total this Phase \$14,566.03	

Page 2

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 19 of 31

Engagement	02932.00	Northern Utilities (N.H.) Rate Pla		Invoice	0007028	
			Total this Engagement		\$14,566.03	
			Total this Report		\$14,566.03	

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 20 of 31



September 11, 2013

George Simmons Unitil Corporation 6 Liberty Lane W Hampton, NH 03842-1720

Subject: Invoice #7028

Dear Mr. Simmons:

Please find attached Concentric Energy Advisors, Inc.'s invoice for professional services provided during the month of August 2013 on the Northern Utilities (N.H.) Rate Plan Prop assignment. Please remit payment within 30 days to "Concentric Energy Advisors, Inc." at the following address:

293 Boston Post Road West Suite 500 Marlborough, MA 01752 <u>Attention</u>: David Clanton

Concentric invoices include a summary of billable expenses that include overnight delivery charges, copier charges, long distance charges and any associated travel. If you would like to view these charges in more detail, please contact either David Clanton or me at (508) 263-6200 and we will be happy to forward the detail associated with project expenses. Thank you.

Sincerely, Concentric Energy Advisors, Inc.

games D. Simpson

James D. Simpson Senior Vice President

Attachment

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 21 of 31



202 ROLTON POST ROAD WEST SUITE 500 · MARLBOROUGH, MASSACHUSETTS 01752 · TEL 508.263.6200 · FAX 508.303.3290

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 22 of 31

Engagement 0	2932.00	Northern Utilities (N.H.) Rate Pla	an Prop	Invoice	000709
Billing Ba	ackup gy Advisors, Inc.	Invoice 0007098	Dated 10/8/2012	Tuesday, Octo	ober 08, 2013 1:58:53 PM
	gy Auvisors, inc.		Dated 10/8/2013		1.00.00 PW
Engagement	02932.00	Northern Utilities (N.H.) R	ate Plan Prop		
Phase	02	Post filing			
Professional Pe	rsonnel				
0 1 1/5		Hours	Rate	Amount	
Senior VP Simpson, James		9/9/2013		425.00	
•		technical conference prep meeting.	Prepare for	423.00	
	PUC technical cor	nference prep meeting.			
Simpson, James Pre	pare for NH Techn	9/10/2013		106.25	
Simpson, James	•	9/11/2013		1,700.00	
Pre	•	conference. Participate in technical c	onference.		
	Totals Total Labor			2,231.25	2,231.25
					2,231.25
Reimbursable E Billable Travel Ex	•				
EX 0003797	9/11/2013	Simpson, James / Roundtrip to (Concord NH	90.40	
	Total Reim			90.40	90.40
			Total this	Phase	\$2,321.65
			Total this Engage	ement	\$2,321.65
			Total this F	Report	\$2,321.65

Page 2

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 23 of 31



October 8, 2013

George Simmons Unitil Corporation 6 Liberty Lane W Hampton, NH 03842-1720

Subject: Invoice #7098

Dear Mr. Simmons:

Please find attached Concentric Energy Advisors, Inc.'s invoice for professional services provided during the month of September 2013 on the Northern Utilities (N.H.) Rate Plan Prop assignment. Please remit payment within 30 days to "Concentric Energy Advisors, Inc." at the following address:

293 Boston Post Road West Suite 500 Marlborough, MA 01752 <u>Attention</u>: David Clanton

Concentric invoices include a summary of billable expenses that include overnight delivery charges, copier charges, long distance charges and any associated travel. If you would like to view these charges in more detail, please contact either David Clanton or me at (508) 263-6200 and we will be happy to forward the detail associated with project expenses. Thank you.

Sincerely, Concentric Energy Advisors, Inc.

games D. Simpson

James D. Simpson Senior Vice President

Attachment

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 24 of 31

			November Engagemer		00	
CONCEN	NTRIC DVISORS		Invoice No:	000716	4	
George Simmons Unitil Corp 6 Liberty Lane W Hampton, NH 03842-1720		· .				
Engagement 02932.00 Professional Services from Octob		Jtilities (N.H.) Rate ober 31, 2013	Plan Prop			
Rhase 02	Post filing					
Professional Personnel		Hours	Rate	Amount		
Senior VP				318.75		
Totals Total Labor	,			318.75	318.75	
			Total this	s Phase	\$318.75	
			Total this	Involce	\$318.75	
Billings to Date						
	Current	Prior	Total			
Labor	318.75	56,858.63	57,177.38			
Expense Unit	0.00 0.00	162.62 10.96	162.62 10.96			
Totals	318.75	57,032.21	57,350.96			
	For billing inquiries, Taxpa	, please call us at (ayer ID: 01-0568063				
		,			$\cap \land$	
				APPRoved	For PAyment FC 18,75 20-182-03-28	
				Ť	FC	
				tra	1075	
•				45'5	18112	
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				30-40-00-0	20-182-03-28	
				17	127/13	
				. 17	17/15	1

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 25 of 31

Engagement 02932.00 Northern Utilities (N.H.) Rate	Plan Prop	Invoice	0007164	
Billing Backup		Tuesday, Nove	mber 12, 2013	
	64 Dated 11/14/2013	1. KMP	2:09:18 PM	
Engagement 02932.00 Northern Utilities (N.H.) Rate Plan Prop			
Phase 02 Post filing				
Professional Personnel	urs Rate	Amount		
Senior VP Simpson, James 10/3/2013				
Prepare response to Staff 3-47 (NH). Totals		3,18.75		
Total Labor		0,10.75	318.75	
	Total this I	Phase	\$318.75	
	Total this Engage	ement	\$318.75	
	Total this F	Report	\$318.75	
· · ·				
· · · · · · · · · · · · · · · · · · ·				
			· .	
				-

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 26 of 31



November 14, 2013

George Simmons Unitil Corporation 6 Liberty Lane W Hampton, NH 03842-1720

Subject: Invoice #7164

Dear Mr. Simmons:

Please find attached Concentric Energy Advisors, Inc.'s invoice for professional services provided during the month of October 2013 on the Northern Utilities (N.H.) Rate Plan Prop assignment. Please remit payment within 30 days to "Concentric Energy Advisors, Inc." at the following address:

293 Boston Post Road West Suite 500 Marlborough, MA 01752 <u>Attention</u>: David Clanton

Concentric invoices include a summary of billable expenses that include overnight delivery charges, copier charges, long distance charges and any associated travel. If you would like to view these charges in more detail, please contact either David Clanton or me at (508) 263-6200 and we will be happy to forward the detail associated with project expenses. Thank you.

Sincerely, Concentric Energy Advisors, Inc.

games D. Simpson

James D. Simpson Senior Vice President

Attachment

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 27 of 31

Invoice			1			
			December 16, 2	013		
A COMPARATION			Engagement No			
CON	CENTRIC		Invoice No:	0007233		
	1					
	A ADVISORS					
George Simmons						
Jnitil Corp						
Liberty Lane W						
lampton, NH 03842-1720						
Engagement 02932.0	0 Northern	Utilities (N.H.) Rat	e Plan Prop			
rofessional Services fron	November 01, 2013 to N	lovember 30, 201	3			
hase 02	Post filing					
Professional Personnel						
Senior VP		Hours	Rate	Amount 212.50		
Totals	3			212.50		
Total	Labor				212.50	·
			Total this Pha	ise	\$212.50	
			Total this Invo	ice	\$212.50	-
illings to Date						
inings to bute	Current	Prior	Total			
Labor	212.50	57,177.38	57,389.88			
Expense	0.00	162.62	162.62			
Unit	0.00	10.96	10.96	•		
Totals	212.50	57,350.96	57,563.46			
	For billing inquiries	, please call us at	(508) 263-6200			
	Taxp	ayer ID: 01-05680	63			
				/	n All	
			Ar Ar	iphoned to	of PALMENT	
			4	4 212	52	
				1 212	50	
				TEC	· · ·	
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			2 110	17	7-1-7-18	
			50-40-1	0-00-10	50 PAJMent 50 52-03-28	
				1/7	/14	
			- April - Apri	1		-

293 BOSTON POST ROAD WEST. SUITE 500 • MARLBOROUGH, MASSACHUSETTS 01752 • TEL 508 263 6200 • EX 508 302 2000

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 28 of 31

	hern Utilities (N.H.) Rate		Invoice	0007233	
Illing Backup Incentric Energy Advisors, Inc.	Invoice 000723	33 Dated 12/16/2013	Monday, Decemb	per 16, 2013 2:24:47 PM	
gagement 02932.00 ase 02 Post fil	Northern Utilities (N.H.) Rate Plan Prop			
ofessional Personnel Senior VP	Ног	urs Rate	Amount		
Review staff ODRs. Exchange Totals	/26/2013 e emails with G Epler.		2.50 2.50		
Total Labor		Total ti	nis Phase	212.50 \$212.50	
		Total this Eng	gagement	\$212.50	
		Total th	is Report	\$212.50	
• .			••		

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 29 of 31



December 16, 2013

George Simmons Unitil Corporation 6 Liberty Lane W Hampton, NH 03842-1720

Subject: Invoice #7233

Dear Mr. Simmons:

Please find attached Concentric Energy Advisors, Inc.'s invoice for professional services provided during the month of November 2013 on the Northern Utilities (N.H.) Rate Plan Prop assignment. Please remit payment within 30 days to "Concentric Energy Advisors, Inc." at the following address:

293 Boston Post Road West Suite 500 Marlborough, MA 01752 <u>Attention</u>: David Clanton

Concentric invoices include a summary of billable expenses that include overnight delivery charges, copier charges, long distance charges and any associated travel. If you would like to view these charges in more detail, please contact either David Clanton or me at (508) 263-6200 and we will be happy to forward the detail associated with project expenses. Thank you.

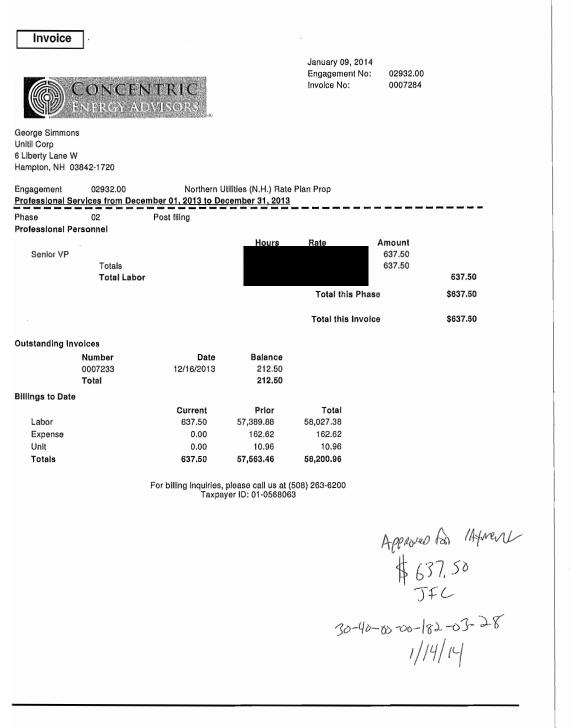
Sincerely, Concentric Energy Advisors, Inc.

James D. Simpson

James D. Simpson Senior Vice President

Attachment

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 30 of 31



293 BOSTON POST ROAD WEST, SUITE 500 • MARLBOROUGH, MASSACHUSETTS 01752 • Tel 508.263.6200 • Fax 508.303.3290

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Redacted Tab 4 Page 31 of 31

4	0007284	Invoice	Prop	H.) Rate Plan I	Northern Utilities (N	02932.00	Engagement
	uary 09, 2014 1:41:30 PM	Thursday, Janu	ted 1/9/2014	ce 0007284 Da	Invoi	Backup nergy Advisors, Inc.	
			Plan Prop	es (N.H.) Rate	Northern Utillt Post filing	02932.00 02	Engagement Phase
		Amount	Rate	Hours		Personnel	Professional
		637.50			12/2/2013		Senior V Simpson, Jan
			ises to G	nd draft respor	ODR data requests. Se	Epler, G Simmons.	
	637.50	637.50				Totals Total Labor	
	\$637.50	s Phase	Total this				
	\$637.50	gement	fotal this Enga				
	\$637.50	Report	Total this				

Tab 5

Printing

RAM Companies

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Tab 5 Page 1 of 4

DId To: UNITIL CORPORATION ATTN: KRISTEN AND ERSON 6 LIBERTY LANE HAMPTON, NH 03846 Customer ID Customer PO		
Customer ID Customer PO		
0:3 91	Paymen	t Terms
Sales Rep ID	Ship Date	Due Date
JS		5/23/13
antity Description 32,000 7 X 3.75 REVISED RATE CHANGE BILL INSERTS		Amount
AUTHOR ALTERATIONS SHIPPING & HANDLING Apployed For 1 \$1,870, JFC 30-40-00-00-1 \$/9		65.00 298.98

P. O. Box 900 East Hampstead, NH 03826

TOTAL DUE

1,870.10

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Tab 5 Page 2 of 4

Sold To:

UNITIL CORPORATION ATTN: KRISTEN ANDERSON 6 LIBERTY LANE HAMPTON, NH 03846

Customer ID	Customer PO	Payment Terms		
0391		Net 30) Days	
Sales Rep ID	аланананан тараалан жалан жалан калан тараалан калан жалан жалан тараалан тараалан калан калан калан калан кала 1 1	Ship Date	Due Date	
JS			5/23/13	

Quantity	Description	Amount
32,000	7 X 3.75 RATE CHANGE BILL INSERTS 30384-I-0415	1,506.12
	AUTHOR ALTERATIONS	65.00
	SHIPPING & HANDLING	297.08
32,000	7 X 3.5 REVISED RATE CHANGE BILL INSERTS 30384-I-0417	1,506.12
	AUTHOR ALTERATIONS	65.00
	SHIPPING & HANDLING	287.58

Appeares For PAJNENT

\$1868.20 30-40-24-00-930-53-00

5/9/13

AppRoved For PAYMENT \$1,858,70 30-40-00-00-182-03-28 5/9/13

Please make checks payable to Ram Printing Inc. P. O. Box 900 East Hampstead, NH 03826 Shipping & Handling

TOTAL DUE

3,726.90

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Tab 5 Page 3 of 4

introne in the second					Page 1 of 1
coh USA, Inc. .one: (617) 371-1 Federal ID: 2303344	- Boston, MA 300 Fax: (1	517)371-1310	DICE	Invoice # Invoice Date: Due Date: Terms: Čustomer Code: Natl ID:	BOS13040105 04/09/2013 05/09/2013 Net 30 Days BOS-0012 81907
6 Libert	Service Corpo	5 방향 : 특히 감독하는 것 것 같아. 정	SHIP TO: Unitil Service Co 6 Liberty Lane HAMPTON, NH 03		
rice using: STA Reference / Cas		Reference 2	Attn: Jane Martin		ccount Manager
	n Utilities Inc.	+ NH Supplemental Filing	Kelerence y		Greg Vokes
Sales Order	Order Date	Ordered By	Quantity Un	it Price	Extension
*634 Tabs	s (Alpha/Nume	ric)	612.00	0.2500	153.00
Customer's du		ease Pay From This Invoice nature below is an agreement that the	above described work	Taxable Sales:	0.00
project or deliv agrees that such Customer assur	erable has been work, project of es payment of the	received and accepted by Customer a or deliverable is complete and satisfac his invoice when due. Interest at the ra	nd Customer hereby tory for all purposes. ate of the lesser of	* Non-Taxable: Postage: Delivery:	0.00 3,339.72 0.00 0.00
		m rate permitted by law, will be charg reasonable legal fees incurred in con		PAY THIS AMOUNT \$	3,339.72
		HALF OF CUSTOMER REPRESENTS THAT HESHE H	as the authority to bo so	Da	at
ocerrearneept		bay from this copy. The party named	1 1/ 2 10	1	19113
Payment Fro Unifil Service (6 Liberty Lane HAMPTON, N	m: Corporation	t To:	ount Enclosed		05/09/2013 BOS-0012
		nt Services Northeast District - BOS 54		PAY THIS AMOUNT	\$ 3,339.72

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Tab 5 Page 4 of 4



Request for Quotation

Го:		From:	Date: April 3,	2013
3 Center I Boston, M 517-620-	al Services Plaza, Suite 220 IA 02108	Danielle Falagan Unitil Service Corp. 6 Liberty Lane West, Hampton, NH 03842 603-773-6471 Falagan@unitil.com		Itilities, Inc. NH Supplemental Filing
Qty		Description		Price
	Supplemental Filing. The s a high-quality in accordance Pricing for this quote must	t for quote (RFQ) for its Northern Ut selected bidder will provide complet with the specifications defined bel be offered in aggregate for each unit to Danielle Falagan via email by 4/4.	ed print products of ow of this RFQ. t.	
	Quantities			
	1. 25 12 unbound copie	25:		
	2. Total Pages: 44275 20)292 (1691 per copy)		Unit \$ <u>n/a</u> , Total \$ <u>n/a</u>
	3. Total B&W: 27575 13	236 (1103 per copy)		Unit \$\$0.08_ Total \$1,058.88
	4. Total Color: 14700 70	56 (588 per copy)		Unit \$\$0.30_, Total \$2.116.80
	5. 25 12 Legal Exhibit In	dexes (tabs) 1-51, 612 (51 per copy).		Unit \$\$0,25_, Total \$153,00
	6. Green slip sheets 525	252 (21 per copy)		Unit \$\$0,02_, Total \$5,04
			Total Order	Unit \$, Total \$_ <u>3,333,72</u>
	Printing Specifications:			
	double-sided 3-hole punched (I Provide Legal Ext Collated, bound b a. 25 12 in b. 25 12 in c. 25 12 in d. lime gree number that will Deliver on Tuesd Unitil, 6 Libe	white, color for Tab 26 Attachments left side) nibit Indexes (tabs) 1 - 51	chments behind printing instructions	Delivery included. Quotation must be accepted in its entirety to preserve unit pricing. Approval and order execution required by 4:00pm on Friday, April 5 th , 2013 to guarantee delivery deadline.
	documents and instruction	e: The CD that will be provided will s. The Instructions for this job can b of the Excel document named "Publ	e found under the	

Rick Dagenais, Sales Manager, Ricoh Legal Services

R. Dagenais (Presented by)

4/5/2013 (Date) Tab 6

Publishing

Union Leader

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Tab 6 Page 1 of 1

	ER CORPORATI		BILLING PERIOD	2	ADVERTIS	ER / CLIENT NAME	
O BOX 9513		05/01/2	2013 - 05/31/2013	UNITIL SE	RVICE CORP	TERMS OF PAYMENT	
		231 1017	518.70	0,0		IEINS OF PAIMENT	
68-4321 (603)314-013		21 CURRENT NET AMOUN		30 DAYS	60 DAYS		Over 90 DAY8
FED ID # 02-0212		4 PAGE NUMBER 5	518.70 BILLING DATE	0.00	BILLED ACCOUNT NUMBER	0.00	0.00
DVERTISING INVO	DICE AND STATEMENT	1	05/31/2013		61150		61150
8		BILLED ACCOUNT	NAME AND ADDRESS				
AT 6 L	ITIL SERVICE TN: CATHERIN IBERTY LANE V MPTON NH 038	E MCARTHUR VEST					
DATE	11 NEWSPAPER REFERENCE	12 13 14	CRIPTION-OTHER COMMENTE/CHARGE	15 BAU SIZE	17 TIMES RUN	19 ΑΟΤΙVITY	20 TOTAL
	ICTOPACE REFERENCE	BALANCE F		16 BILLED UNITE	18 RATE		1,368.58
01/22/2013 05/02/2013 05/08/2013	Payment: 43113 Payment: 53431 Ad: 664180	APPLIED TO CHECK #WI APPLIED TO APPLIED TO APPLIED TO APPLIED TO PO: CATHY	RE TRANS - APPLI) POSTED INSERTI RE TRANS 1,248.98) INVOICE: #544592) POSTED INSERTI) POSTED INSERTI) POSTED INSERTI M, UL LEGALS CL 04 - DG 13-086	ONS, AD: #489180 ONS, AD: #482230 ONS, AD: #486900 ONS, AD: #489180	1 LEGAL12	-119.60 -361.73 -409.50 -358.15 518.70	1,248.98 1,129.38 767.65 358.15 0.00 518.70
			Balanc				518.70
		30 40 0	UW 18203	28 -	7-3-13 (a)	» _ ·	111973
STATEMENT 21 COURRENT NET AM	OF ACCOUNT OUNT OUE 22 518.70	AGING OF PAST DUE A 30 DAY8 0,00		MONTH APPEAR ON THIS			
OVER 90 DAY	ร ^เ บง	APPLIED AMOUNT	23 TOTAL AMOUNT OF	le .			
	0.00	0.00		518.70			
UNION LEA (603)668-4321	DER CORPORAT						
24 INVOICE NUMBER	26 1 01LL		·····	ADVERTISER INFORMATION			
TTT UTOTOL HOMALN		ING PERIOD	6 BILLED ACCOUNT NU	HOER 7 ADVERTISER/C	I IRMY MULLIOCO		

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Tab 7

Misc.

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Tab 7 Page 1 of 2

Greenland, N	0 NH 03840				Date	Invoice #
					4/19/2013	0001852
Bill To	· · · · · · · · · · · · · · · · · · ·					
Hampton	Way West , NH 03842 : Cathy MacArthur					
					an an Maria and Andreas Maria and Andreas Maria and Andreas	
					Terms	Due Date
	1997				Net 15	5/4/2013
Item	Description	Serviced	Shipper N#	No. of Pie	ces Rate	Amount
Concord Unitil	Pick up at 6 Liberty Lane, Hampton, NH and deliver NH Public Utilities, Concord, NH;2nd drop Office of Consumer Advocate, Concord, NH Pick up at 6 Liberty Lane, Hampton, NH and deliver to DPU, South Station, Boston,	4/15/2013 4/18/2013	16390	7	83.50 /3 17 95.00 /6 04	95.0
Fuel Surcharge	MA Fuel Surcharges @18% DC1 13-084 . Yu Rate Case FGE DRU Investigation Into 214 Lunenburg St				117.06	32.
				Total		\$2104
				Total	nte/Cradite	
	10 01 00 928 02 03				nts/Credits e Due	\$210.6 \$0.0 \$210.6

Phone #	E-mail	Web Site
603-433-9009	beurran@curranlogistics.com	www.curranlogistics.com

Northern Utilities, Inc. New Hampshire Division DG 13-086 Rate Case Cost Invoices Tab 7 Page 2 of 2

Steven E. Patn 12 Keneval A Boscawen, New Ham Phone (603)796-2596 Email	aude, LCF venue pshire 03303		
Bill to: Gary Epler, Esq. Unitil Energy Systems	INVOICE NO	.: 2013-040	•
6 Liberty Lane West Hampton, NH 03842-1720	DATE: TERMS: DUE DATE:	07-12-13 Net 30 days 08-12-13	
DOCKET NO.: DG 13-086 NORTHERN UTI Notice of Intent to File Rate Sch	edules.		
DOCKET NO.: DG 13-086 NORTHERN UTI Notice of Intent to File Rate Sch (Hearing regarding temporary r 30 40 مه هلا 2 03 28 7.2	LITIES, INC.: edules.	112692_	
DOCKET NO.: DG 13-086 NORTHERN UTI Notice of Intent to File Rate Sch (Hearing regarding temporary r	LITIES, INC.: edules. ates)		
DOCKET NO.: DG 13-086 NORTHERN UTI Notice of Intent to File Rate Sch (Hearing regarding temporary r 30 40 مه هلا 2 03 28 7.2	LITIES, INC.: edules. ates) 2 (3)	112692	
DOCKET NO.: DG 13-086 NORTHERN UTI Notice of Intent to File Rate Sch (Hearing regarding temporary r 30 40 60 66 KZ 03 28 7-2 SERVICES PROVIDED: Original & two copies of a 23-page transcript of	LITIES, INC.: edules. ates) 2 (3) of the hearing held SUBTOTAL = SHIPPING =	//2647 AMOUNT \$ 236.50 = \$ 236.50 \$ 5.60	•

Tab 8

NHPUC Consultant